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DOES MANDATORY SHAREHOLDER VOTING PREVENT BAD ACQUISITIONS?

Discussion by

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This paper

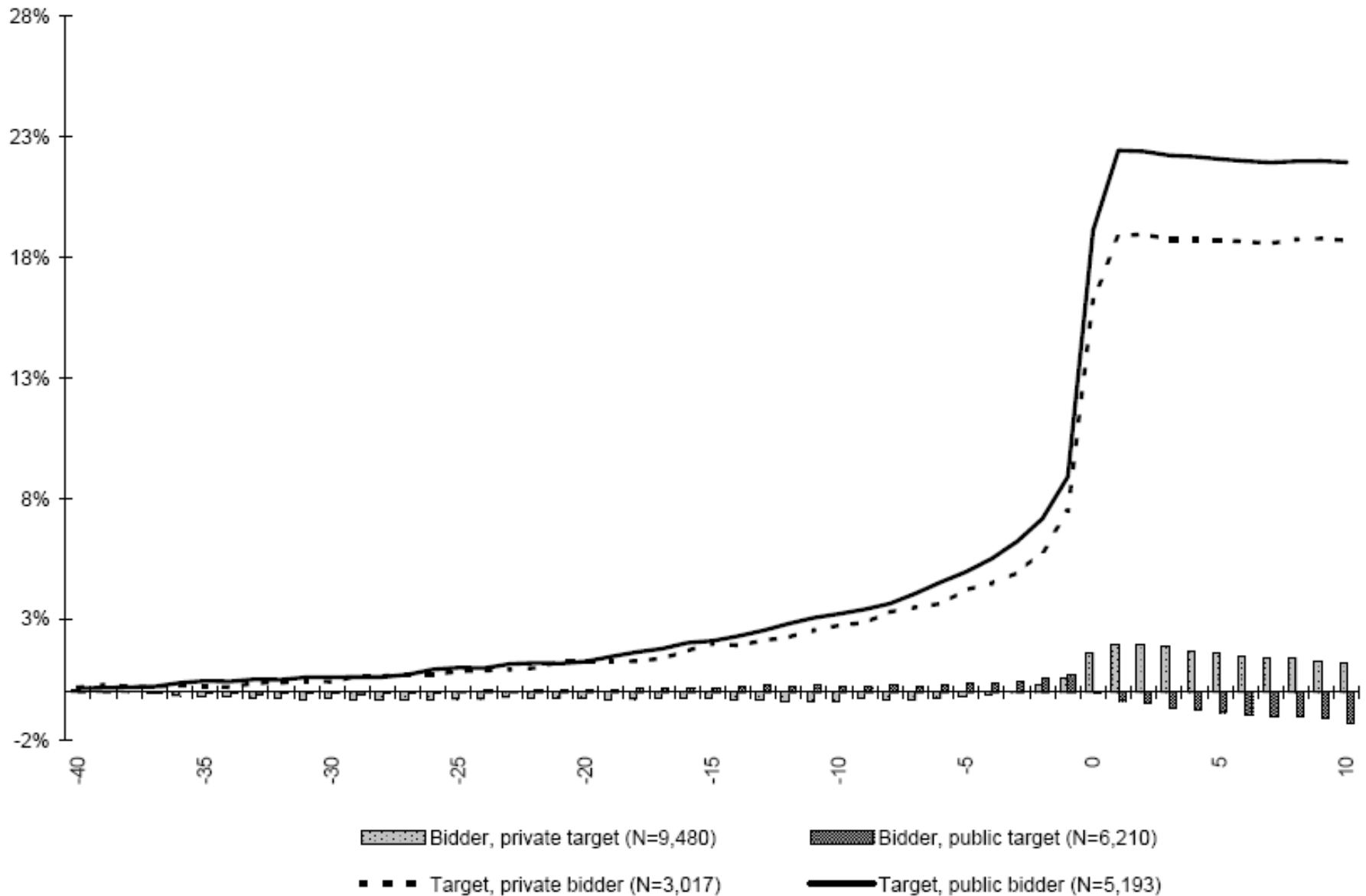
- Examines bidder announcement returns in the UK, where large acquisitions require a shareholder vote
- Finds significantly higher bidder CARs for transactions that require a vote (Class 1) compared to transactions that don't require a vote (Class 2)
 - Robust across different empirical specifications
- Takes this as evidence that mandatory shareholder voting reduces the opportunity for managers to overpay in takeovers



Do acquisitions destroy value?

- In the UK sample, all acquisitions have positive average bidder announcement CAR(-1,+1)
 - Class 1 (voting): 3.0%
 - Class 2 (no voting): 0.8%
- Let's take a look at bidder announcement returns in the US for a sample of 13,000 successful initial bidders, 1980-2005
 - Betton, Eckbo and Thorburn (2008)

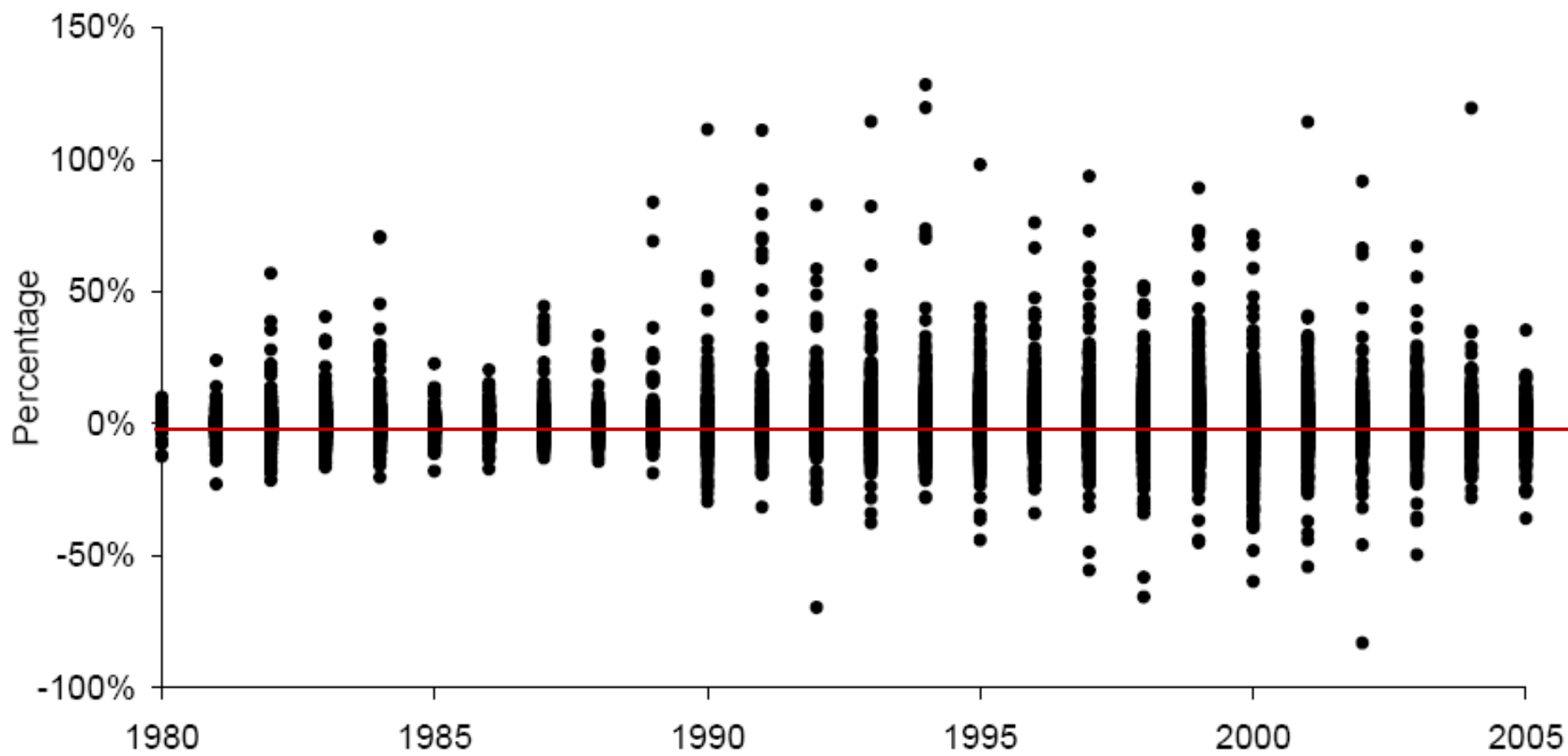
Average CAR to targets and initial bidders from day -40 through day +10 relative to the initial control bid



Annual distribution of announcement-period bidder CAR (-1,1)



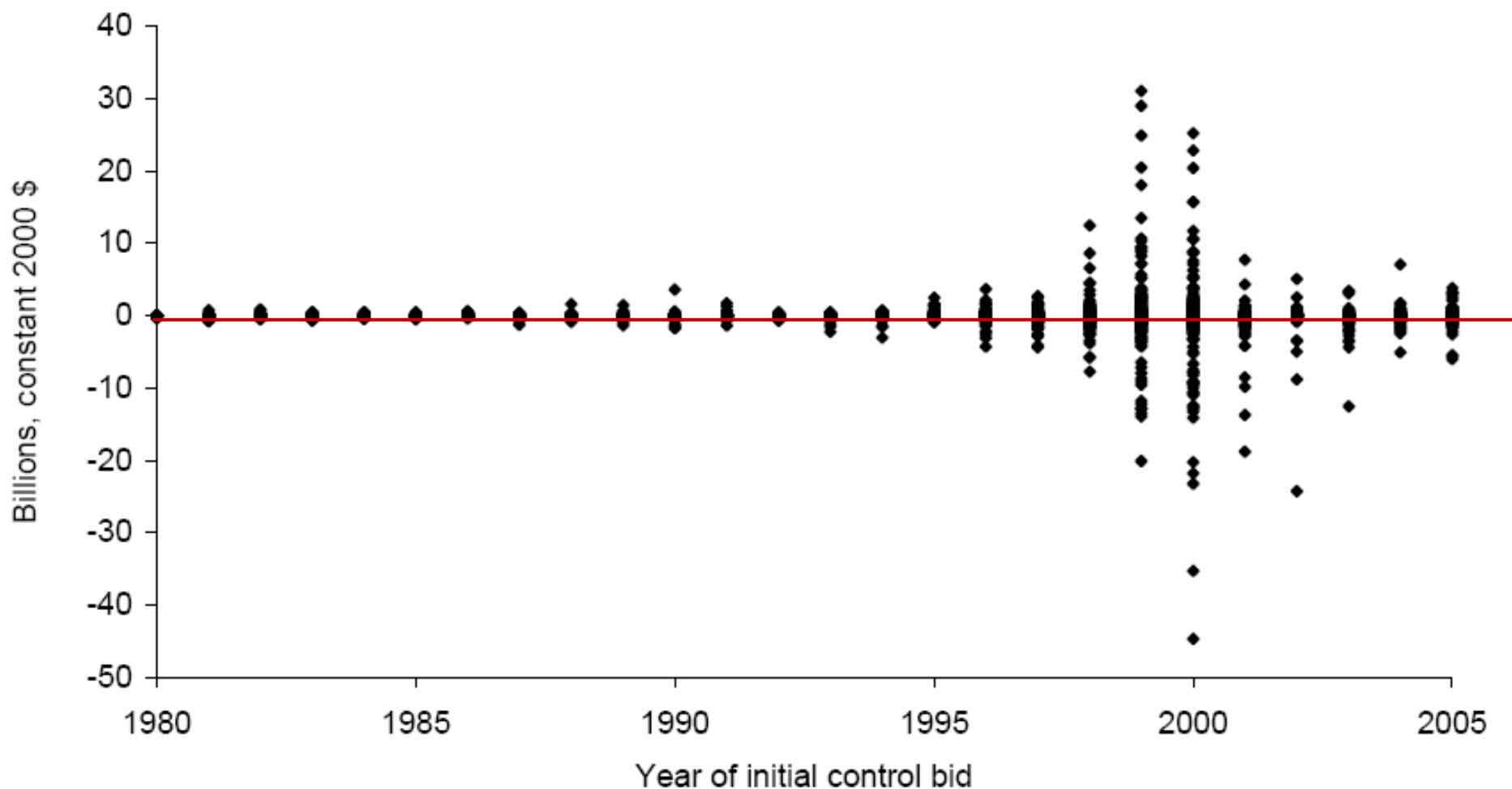
A: Cumulative abnormal return (-1,1)



Annual distribution of announcement-period bidder dollar abnormal returns



B: Dollar change (-2,1)

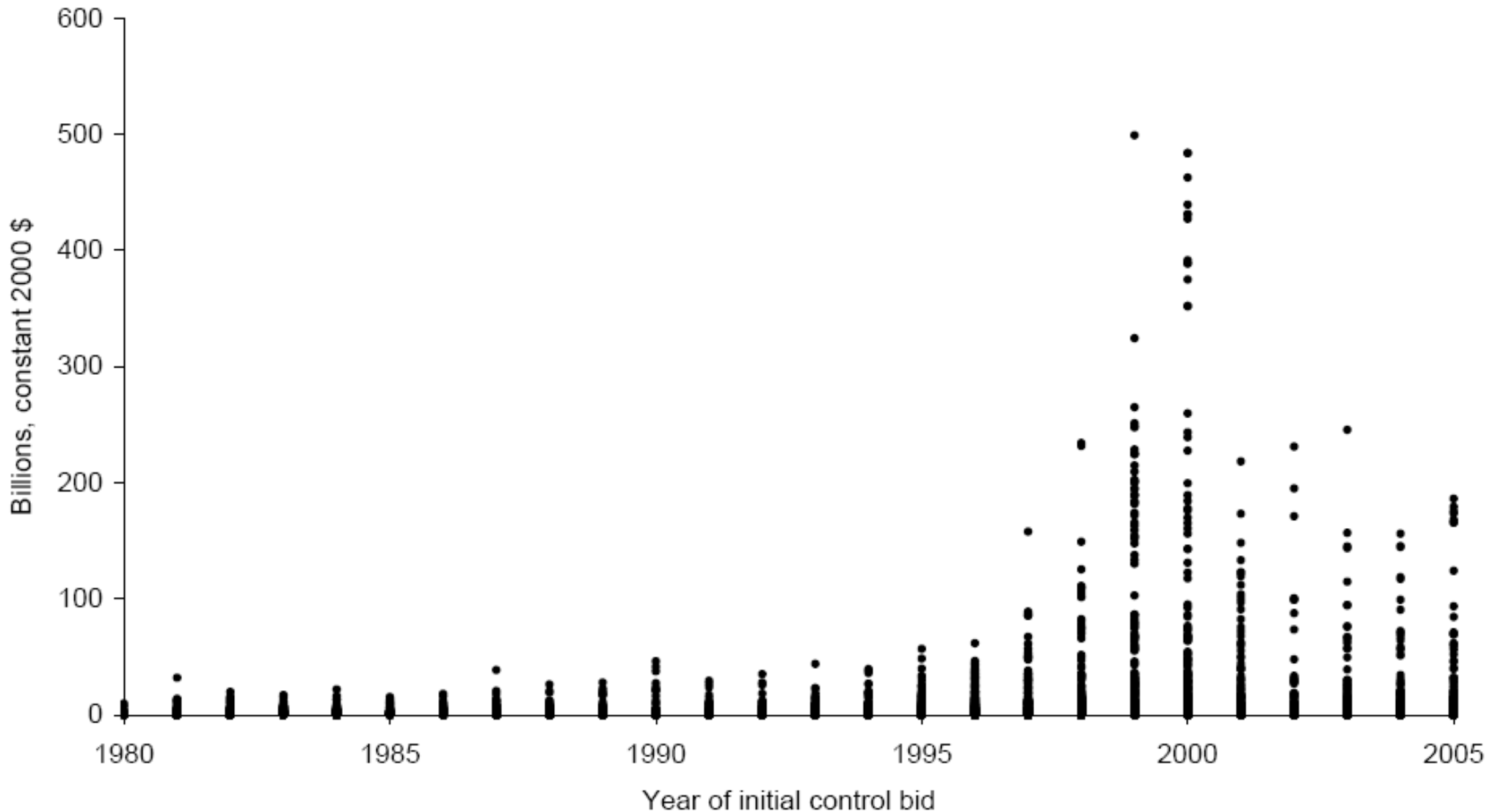


Annual distribution of acquirer pre-bid market value (day -2)

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C: Market value day -2

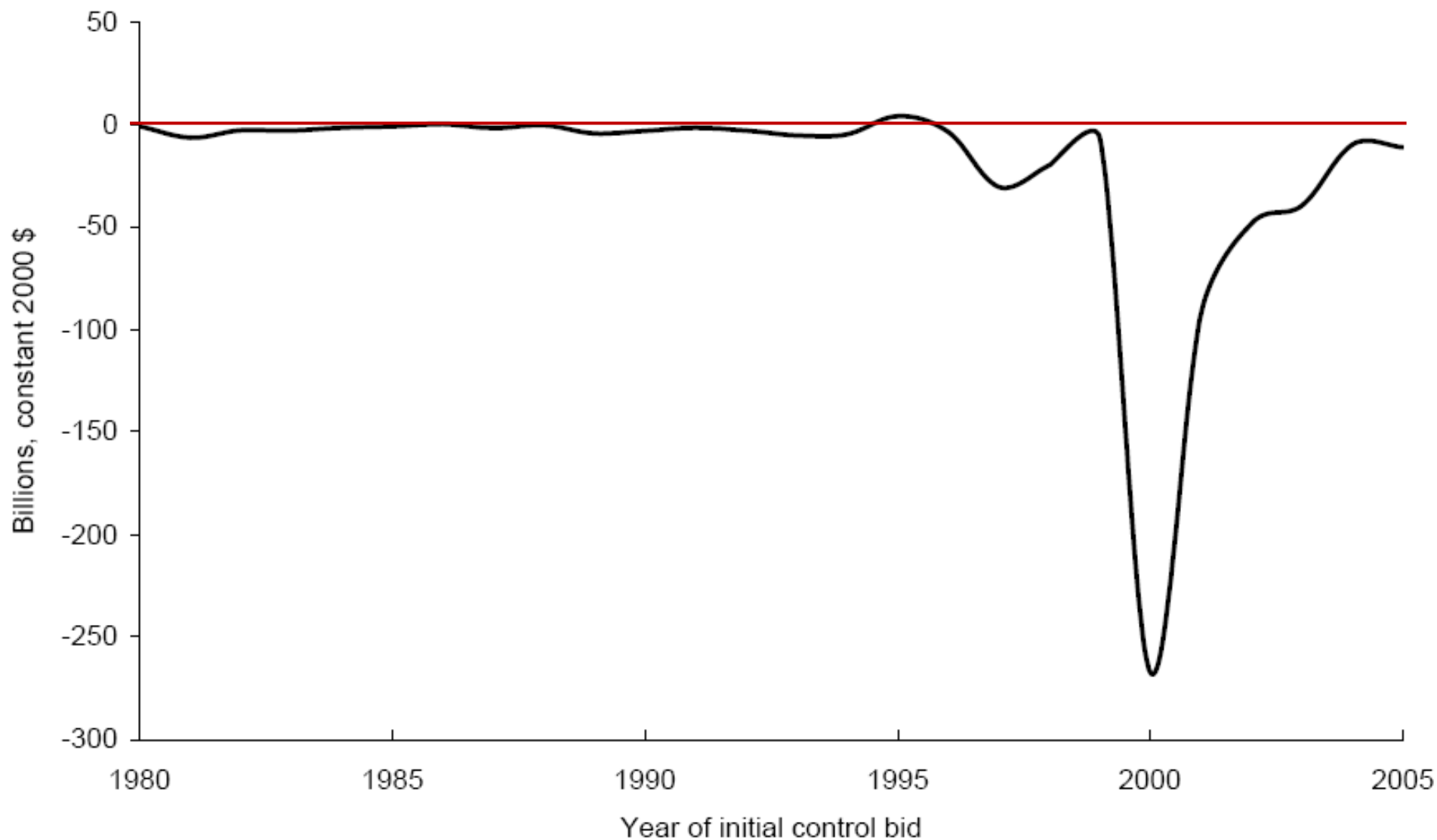


Annual aggregate announcement-period bidder dollar abnormal returns

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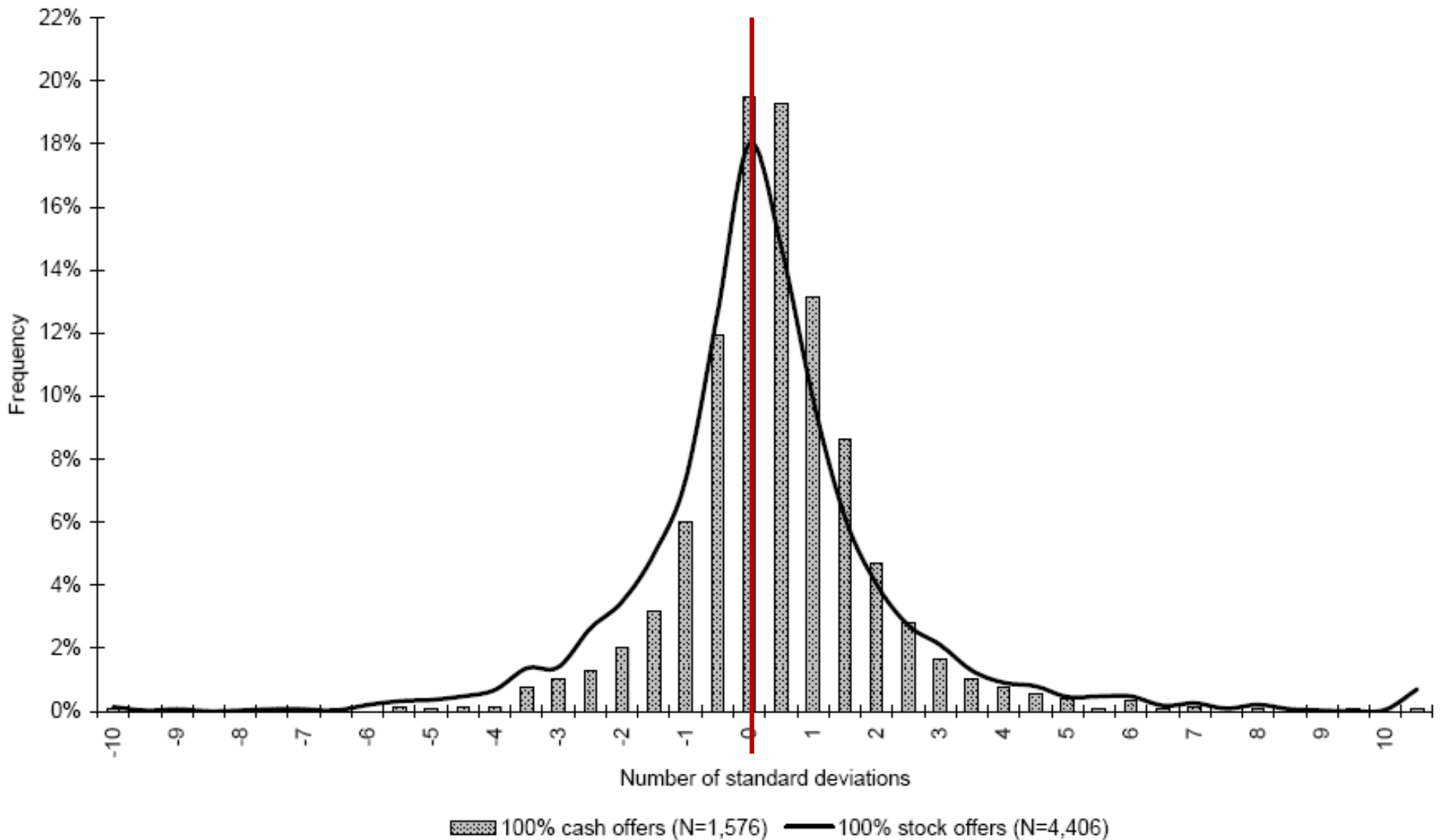
D: Aggregate dollar abnormal returns



Standardized bidder dollar abnormal returns by method of payment, 1980-2005



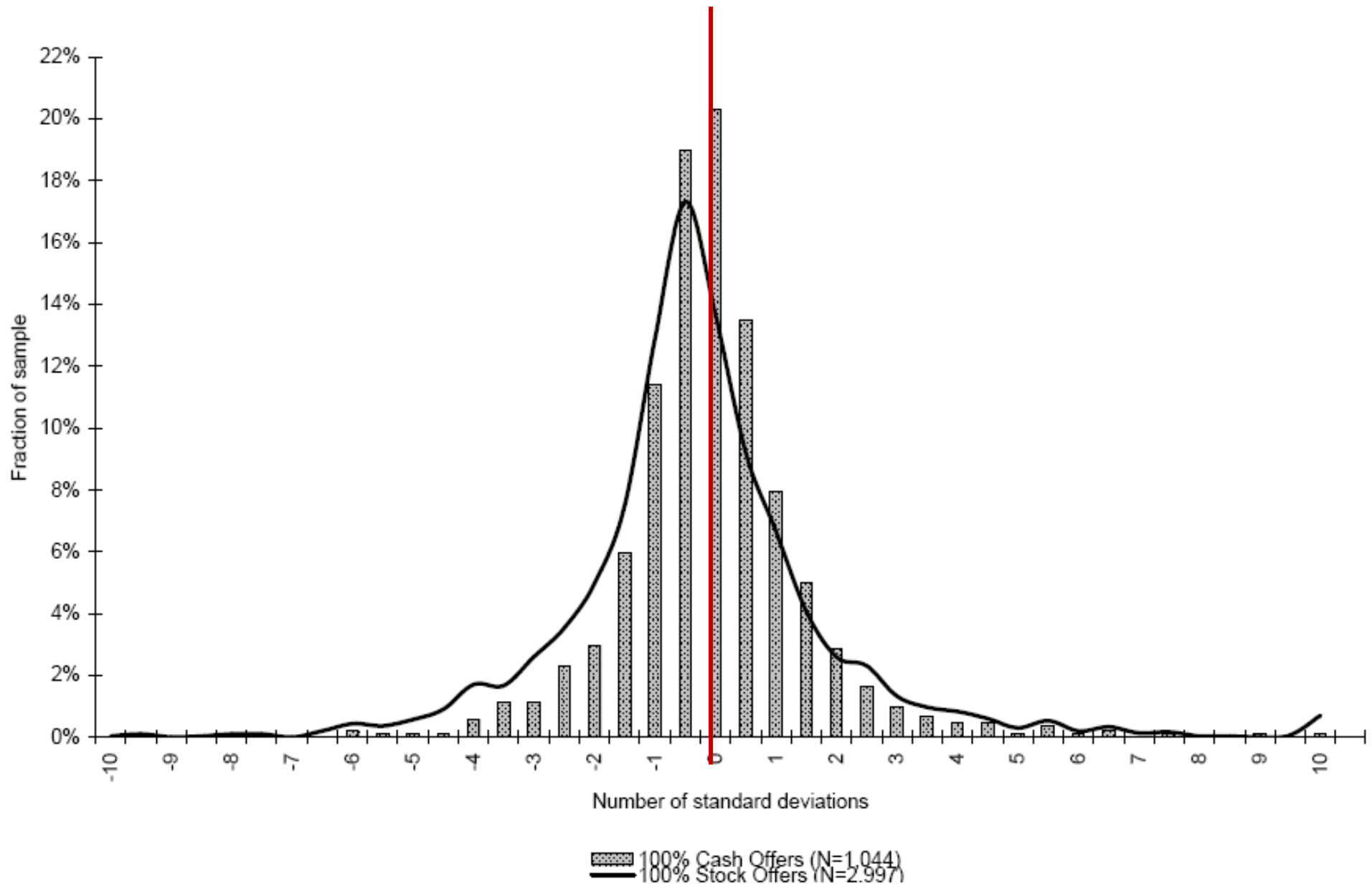
A: Successful initial bidders 1980-2005



Standardized bidder dollar abnormal returns by method of payment, 1995-2005



B: Successful initial bidders 1995-2005





When do bidders make money?

Bidder average announcement CAR (-1,1)

| | | Public targets | | Private targets | |
|--|------------|----------------|----------|-----------------|---------|
| | | N | ACAR | N | ACAR |
| Large bidders: (top quartile MVE) | All stock: | 769 | -0.022** | 445 | 0.001 |
| | All cash | 439 | -0.003** | 88 | 0.003** |
| Small bidders: (bottom quartile MVE) | All stock: | 495 | -0.001 | 872 | 0.065** |
| | All cash: | 190 | 0.031** | 184 | 0.018** |



What is the effect of the shareholder vote?

- Restraining managers from making large value-destroying takeovers?
- Improve the bargaining power of managers vis-à-vis the target?
 - Should reduce the gain to target shareholders
 - Do target announcement returns differ across Class 1 and Class 2 acquisitions?
- Should shareholders be concerned with empty voting and institutional investors owning large equity stakes in the target?



Why are all votes positive?

- Do managers propose only value-increasing deals?
- Or do shareholders rely on the information presented by managers?
 - Two-thirds of the votes take place within one month
 - The notification document “is several pages long”
 - Only 14% of Class 1 transactions with large negative CAR ($< -3\%$) are withdrawn
- Do shareholders vote with managers in other corporate decisions as well?



Do the sample restrictions introduce a bias?

The sample selection procedure excludes:

- 186 cases where the transaction is not completed
 - Why did these transactions fail?
 - Because of a negative shareholder vote?
 - Represent 14% of the sample (186+1109)
- 54 cases where shareholder approval is due to the issuance of shares
 - These transactions are likely relatively large (or the bidder would not have to issue a large amount of shares)
 - Eliminating all-stock acquisitions may reduce average bidder CAR



Can UK corporate governance be generalized to US firms?

- Dispersed share ownership and large institutional investors
 - UK boards often dominated by insiders
 - US boards have a majority of outside directors
 - UK shareholders vote on important corporate decision
 - US shareholders elect the board and vote only on share issuance and selling their shares
- Is the model of delegating the monitoring of management to the board flawed?
 - Then how should public companies be governed?



Minor comments

- Is the average CAR of 0.76% for Class 2 deals significantly different from zero?
- How many unique acquirers are in the sample?
 - How relevant is it to cluster standard errors by acquirer in the regressions of CAR?
 - Use White's correction for heteroscedasticity instead
- Relative size is determined jointly with many of the other deal characteristics
 - Try a Heckman switching regime model for the CAR



To conclude

- Interesting paper showing that acquisitions brought to a shareholder vote have more positive announcement returns than those not brought to a vote
- Raises the question of whether the corporate governance model of delegated monitoring of management is flawed
- Thought provoking, but needs more work to convince me that direct shareholder control works better