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## Survey Results

# Power in the Sharing Economy: European Perspectives

October, 2017

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# Executive Summary

## Peer-to-Peer Relationships

- Users of the sharing economy report **moderate levels** of emotional labor.
- Consumers perceive themselves as receiving **better interpersonal treatment** than providers.
- Sharing economy consumers have high **expectations of professionalism** from providers.
- The majority of participants **do not want** the rating/review system to be removed.
- However, almost **one in five consumers** think that consumers should not be rated/reviewed.

## Peer-to-Platform Relationships

- Sharing economy users have **low expectations** that platforms would take action to correct their concerns.
- Almost a third of users are **hesitant to question a sharing platform's policies**.
- **Less than half** of all users think that sharing platforms' pricing policies are fair.
- European users agree that platforms **take too much money** from each transaction.
- Almost a third of all providers feel **pressured to provide** more often than they would like.

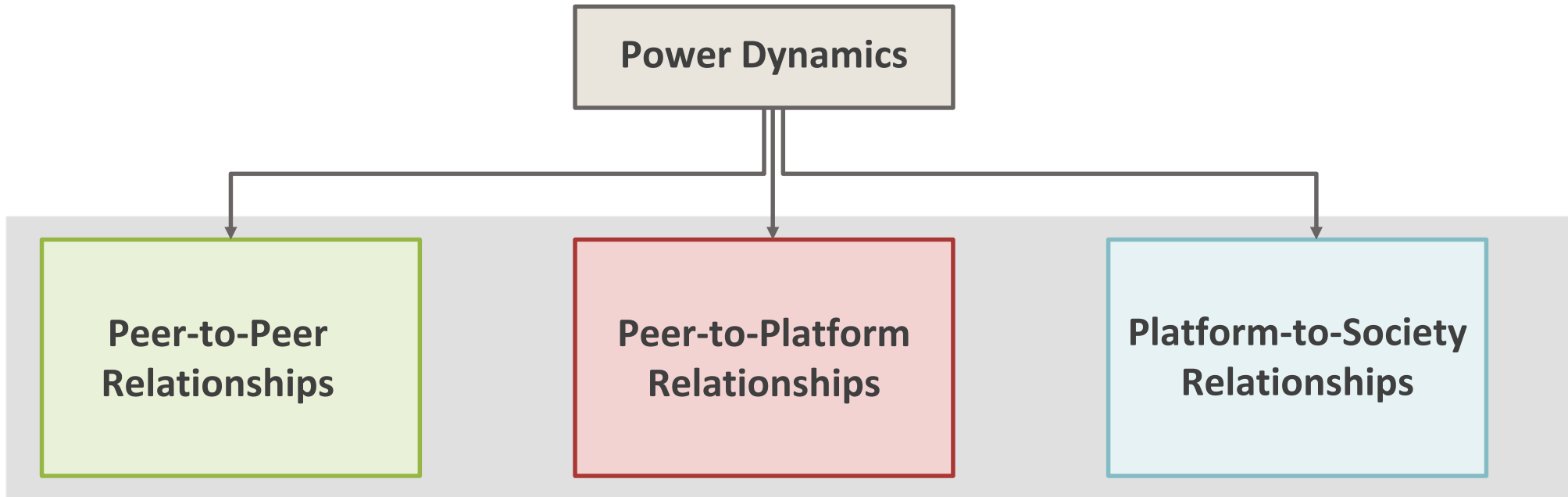
## Platform-to-Society Relationships

- More than a third of all providers use **online communities** to connect with other providers.
- **Non-users are more supportive of provider unionization than users**.
- A large majority of respondents think that sharing platforms **should follow the same rules and regulations as established companies**.
- Respondents want **some regulation** but not a complete ban.

# 1 Introduction: Power and the Sharing Economy

User perceptions and concerns

# Overview of the Report



The growth of commercial sharing platforms, the breadth of their economic and social impact, and the conflicting interests among stakeholders have brought to light underlying tensions in the perceived **power-balance** between platforms, providers, and consumers. In the three sections of this presentation, we address **peer-to-peer relationships**, **peer-to-platform relationships**, and the **platform-to-society relationships**.

# 2 Emotional Labor in the Sharing Economy

Self-conscious emotional regulation among providers and consumers during a sharing transaction



## Emotional Labor

*Sharing with strangers often necessitates human interaction. However, the 'service layer' of certain platforms demands emotional regulation akin to traditional service industries. Are providers, and even consumers, forced to put on a friendly face?*

## **Emotional Labor:** Sharing Economy users present high levels of emotional labor during transactions.

**83.6%**

of users usually **express\***  
**friendly emotions** during  
a sharing transaction.

**63.2%**

of users usually **hide\***  
**their annoyance about**  
something during a  
sharing transaction.

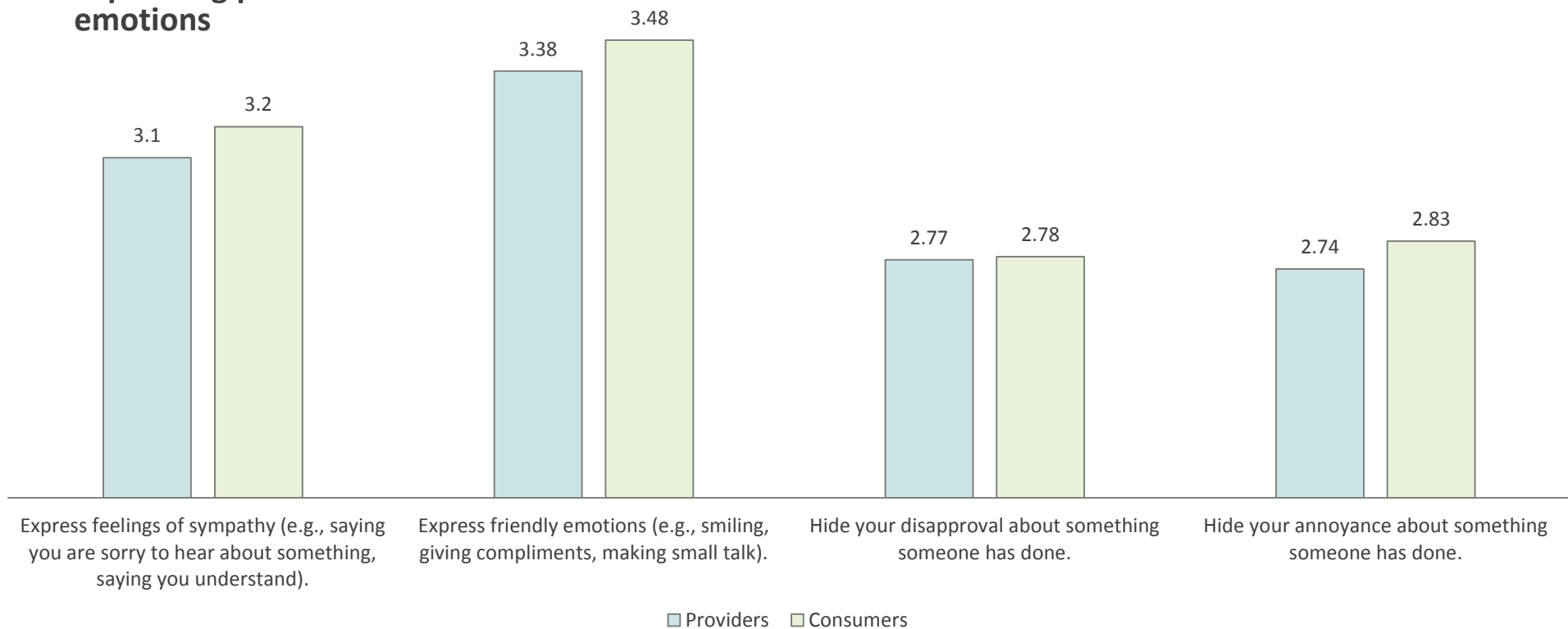
**62.7%**

of users usually **hide\***  
**their disapproval about**  
something during a  
sharing transaction.

*\*Percentage of providers/consumers who selected "About half the time", "Most of the time", or "Always"*

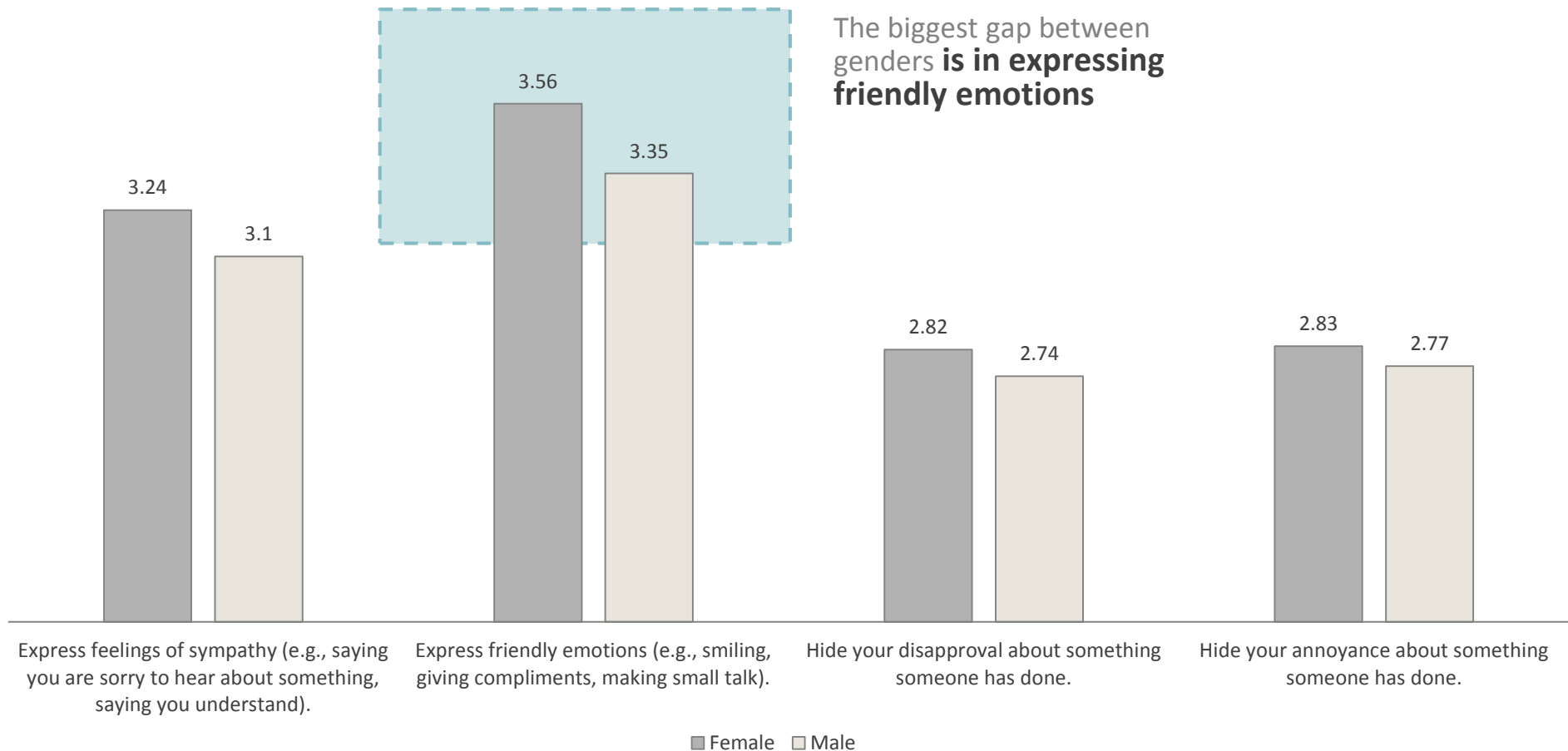
# Consumers perform more emotional labor than providers.

The largest differences between consumers and providers are in **expressing positive emotions**

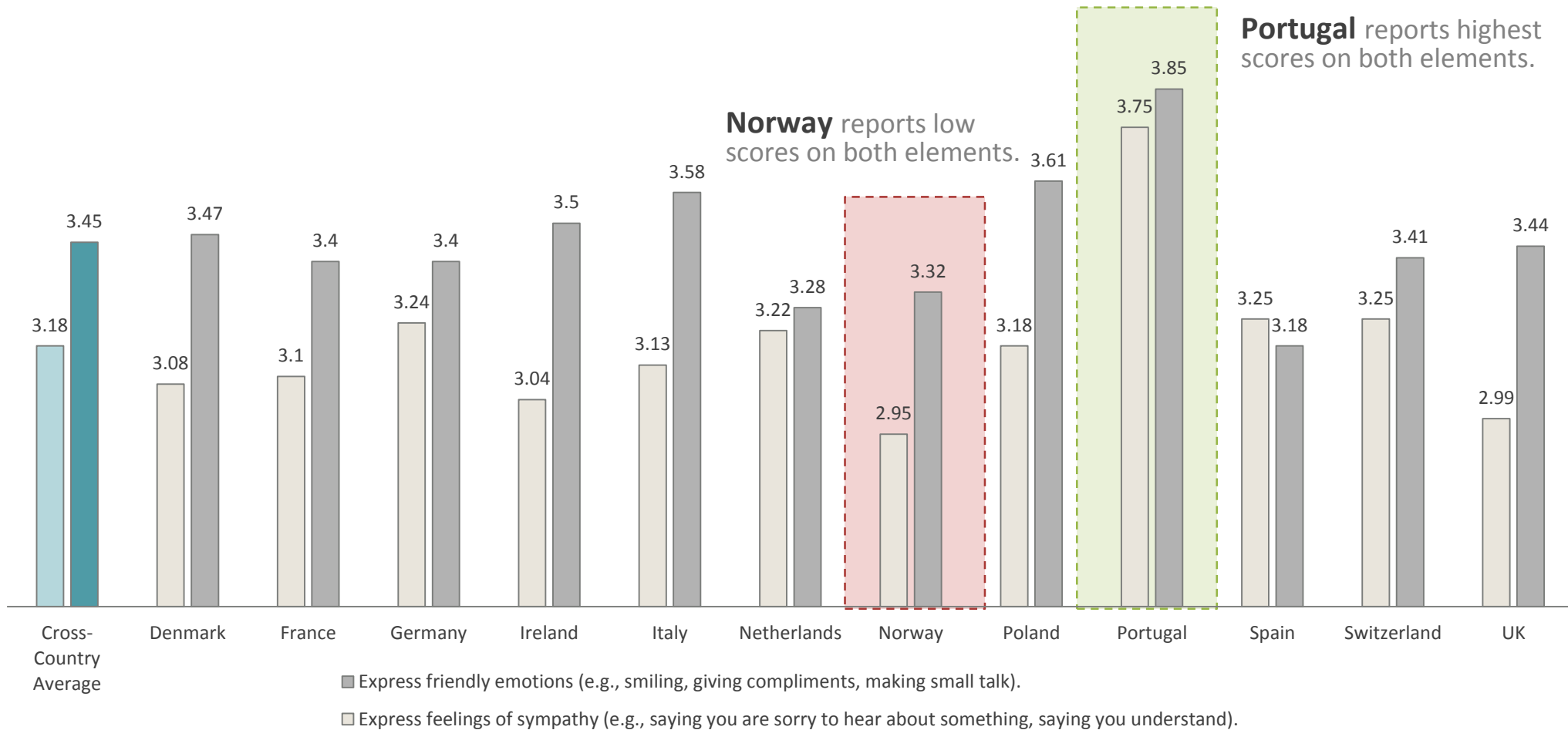




# Women perform **more emotional labor** than men.



# Portuguese users perform the most expressive emotional labor; Norwegian users perform the least.



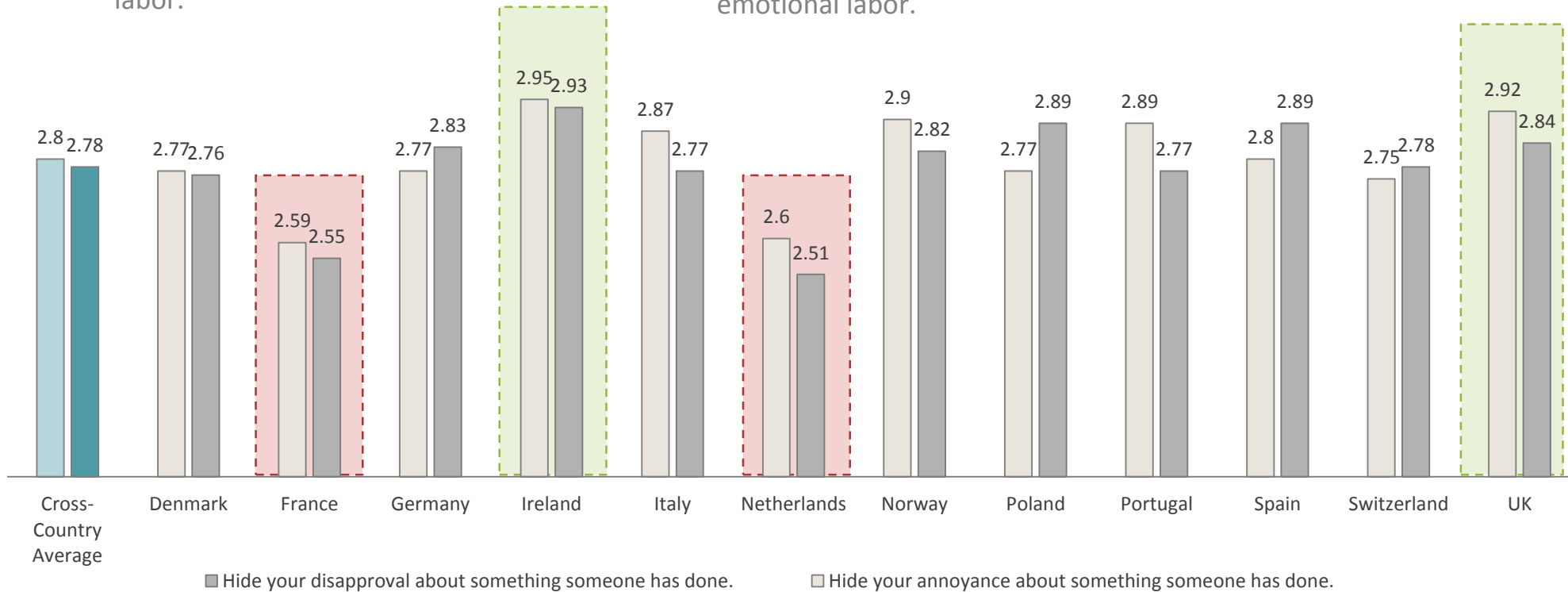
# Users **do not** frequently perform suppressive emotional labor.

## English speaking

participants score highest for suppressive emotional labor.

## France and The Netherlands

report the least suppressive emotional labor.



# Key Insights into Emotional Labor

- Users of the sharing economy report, on average, **moderate to high levels** of expressing positive emotions and moderate levels of suppressing negative emotions.
- However, **consumers** score slightly higher for emotional labor than providers.
- **Women** perform more emotional labour than men.
- There is a North-South pattern, with Southern European countries such as Portugal and Italy having higher values for emotional labor than Northern European countries such as Norway.

# 3 Interpersonal Treatment in the Sharing Economy

Do providers and consumers treat each other  
with respect, dignity, and politeness?



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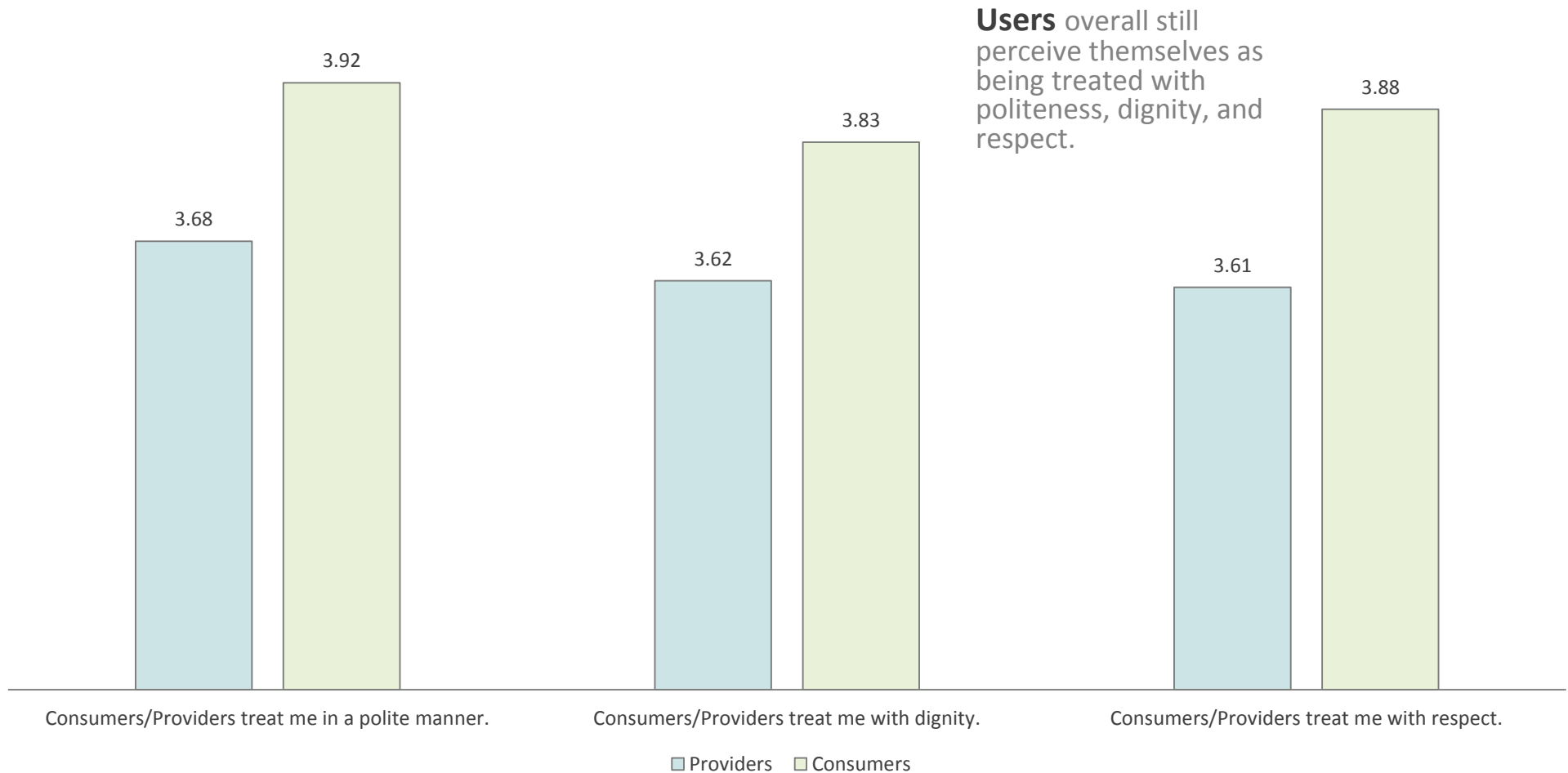
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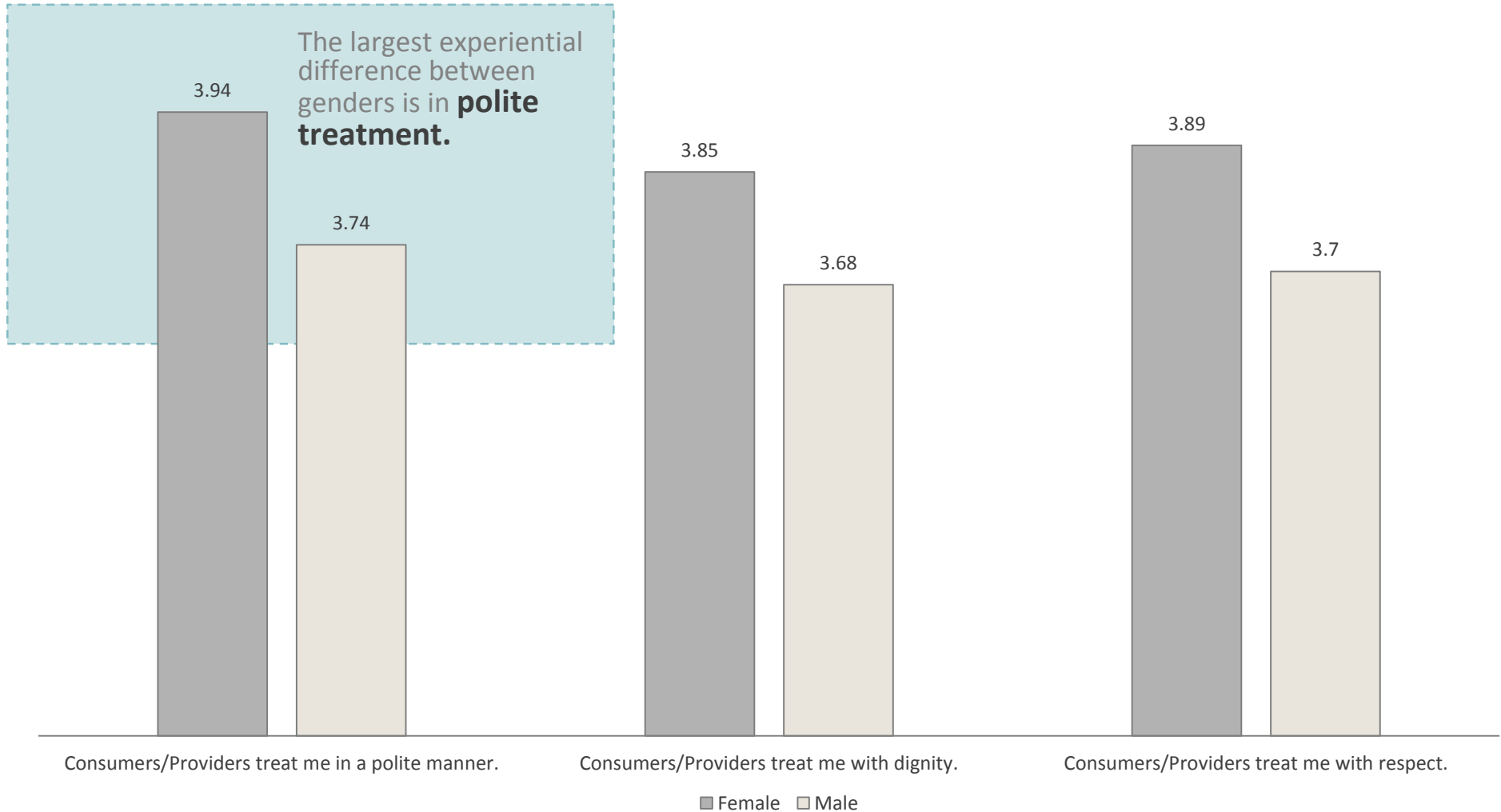
## Interpersonal Treatment

*The respectful treatment of one's peers is an underappreciated aspect of the experiential reality of the sharing economy. For those who share more frequently, how users are treated has a significant impact on whether the sharing economy provides decent working conditions.*

# Consumers perceive themselves as **receiving better treatment** than providers.



# Female users perceive themselves as **receiving better treatment** than male users.

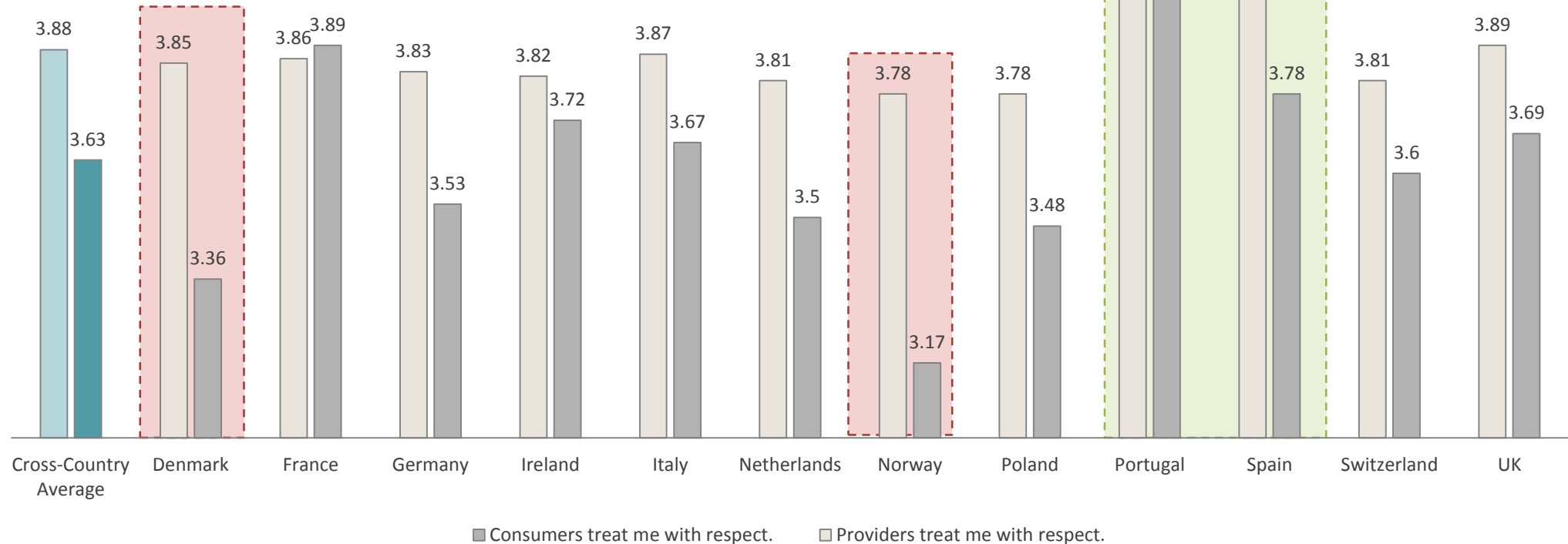




# Perceptions of respectful treatment differ between northern and southern Europe.

**Norwegian and Danish providers** feel the least respected by consumers.

**Portuguese and Spanish consumers** feel the most respected by providers.



**Professionalism:** Sharing Economy users have high expectations of professionalism from their peers.

**66%**

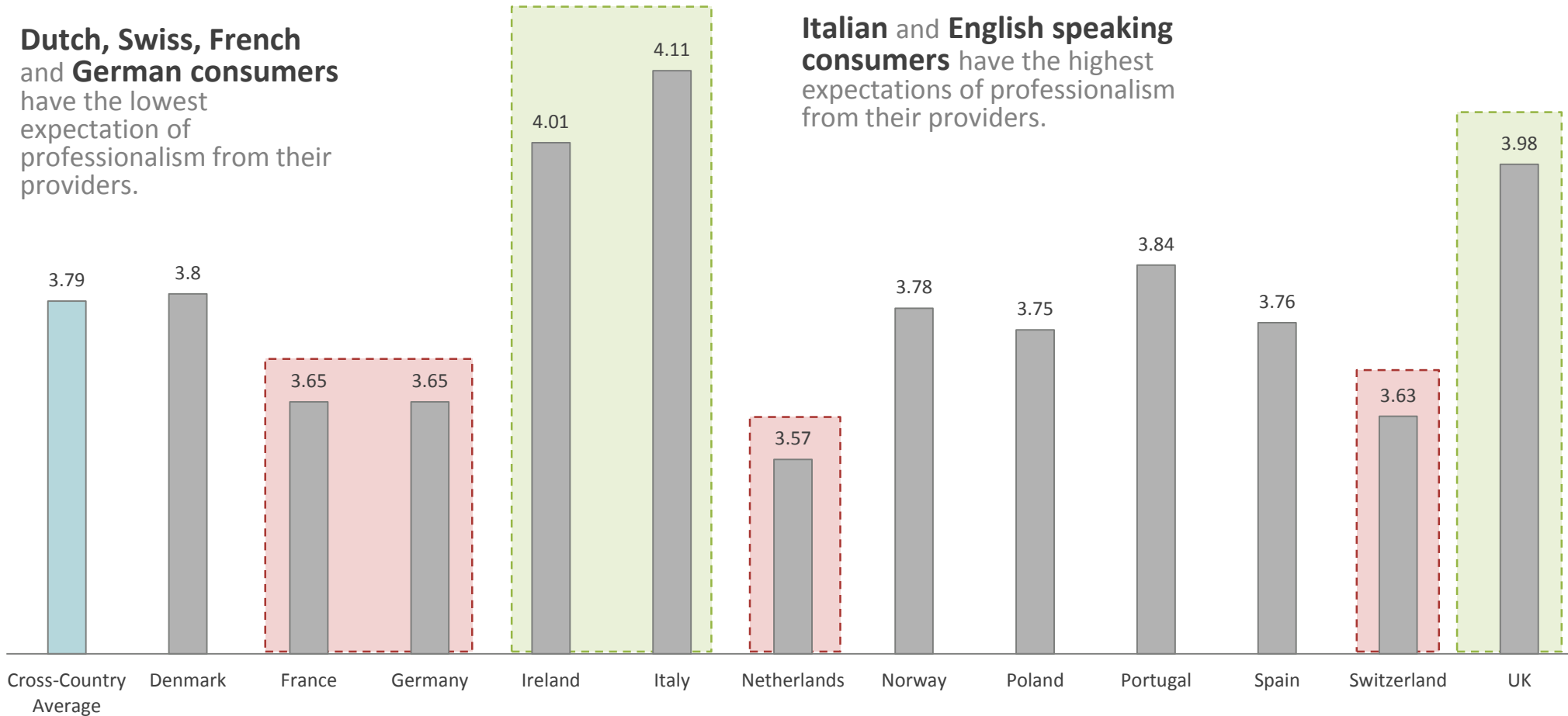
of consumers **expect\*** a  
**professional level of  
service** from their  
providers.

*\*Percentage of providers/consumers who selected “somewhat agree” or “strongly agree”*

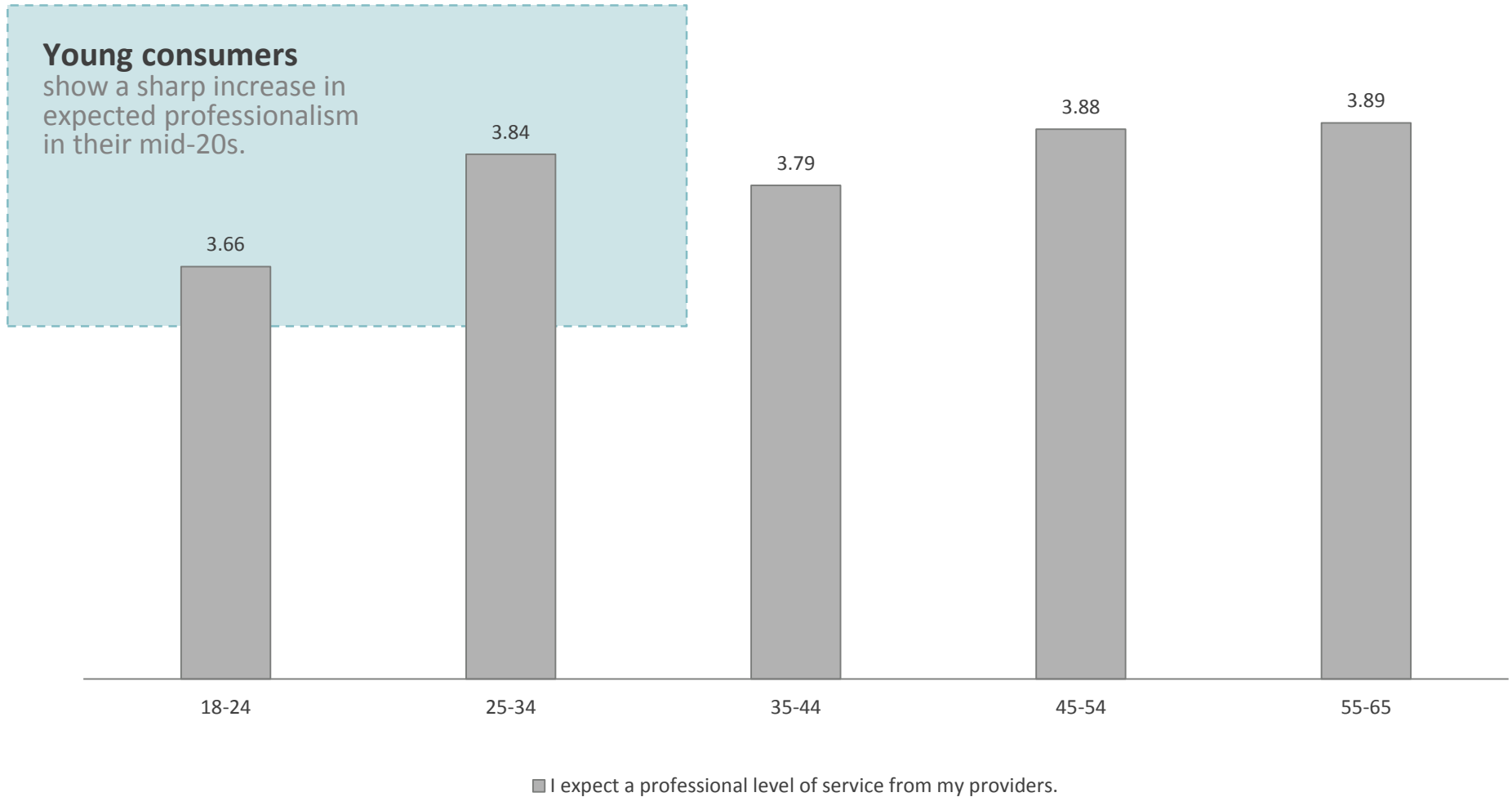
# European consumers expect a **professional level of service** from their providers.

**Dutch, Swiss, French and German consumers** have the lowest expectation of professionalism from their providers.

**Italian and English speaking consumers** have the highest expectations of professionalism from their providers.



# Younger consumers have the lowest expectations of professionalism from providers.



# Key Insights on Interpersonal Treatment

- **Overall treatment of peers** in the European sharing economy is very good: Consumers and providers treat each other with respect, with dignity, and in a polite manner.
- **Consumers** report better treatment than providers.
- **Women** report better treatment than men.
- Consumers expect a **professional level of service** from providers.
- Service expectations increase with **age**.

# 4 The Rating/Review Systems of the Sharing Economy

The feedback systems employed by sharing economy platforms are essential in building trust between strangers



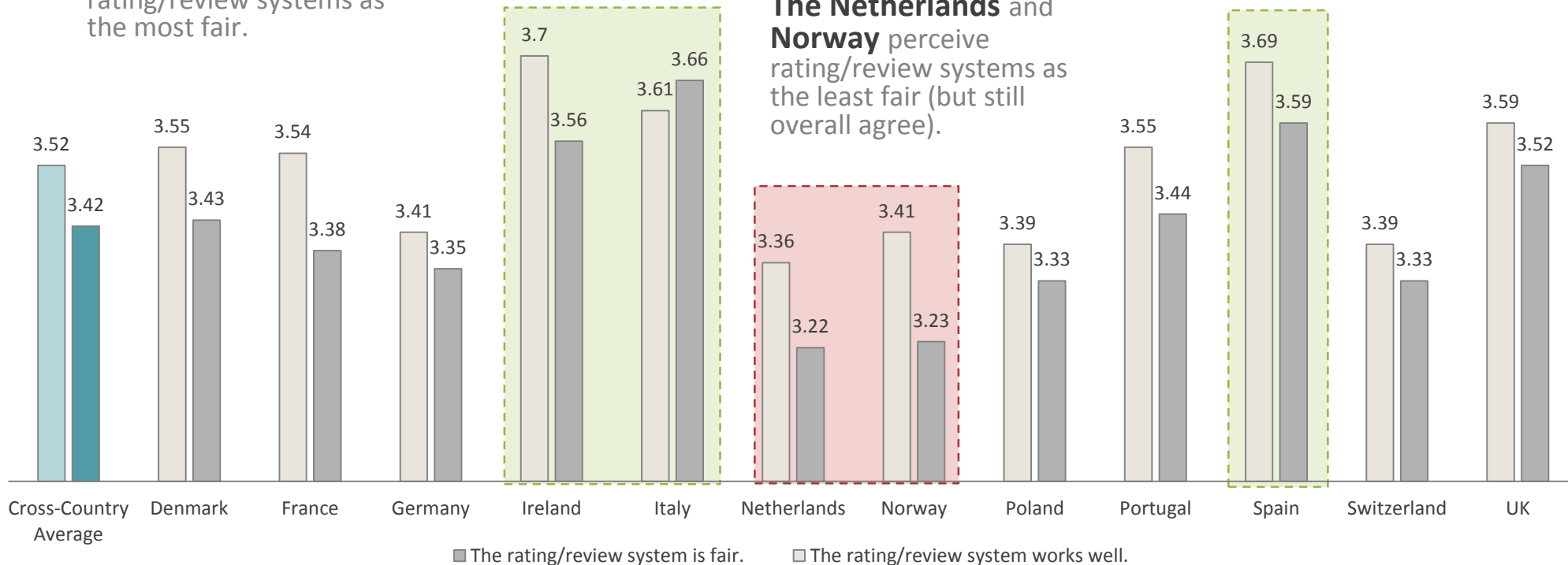
## The Rating/Review Systems

*Rating systems, through their ability to determine the eligibility and ranking of providers, put consumers into a position of control. But what can you expect from a five-star rating...and how far would you go to get one?*

# The Irish and southern Europeans have the **most positive assessment** of the rating/review systems

**Ireland and Southern Europe** perceive rating/review systems as the most fair.

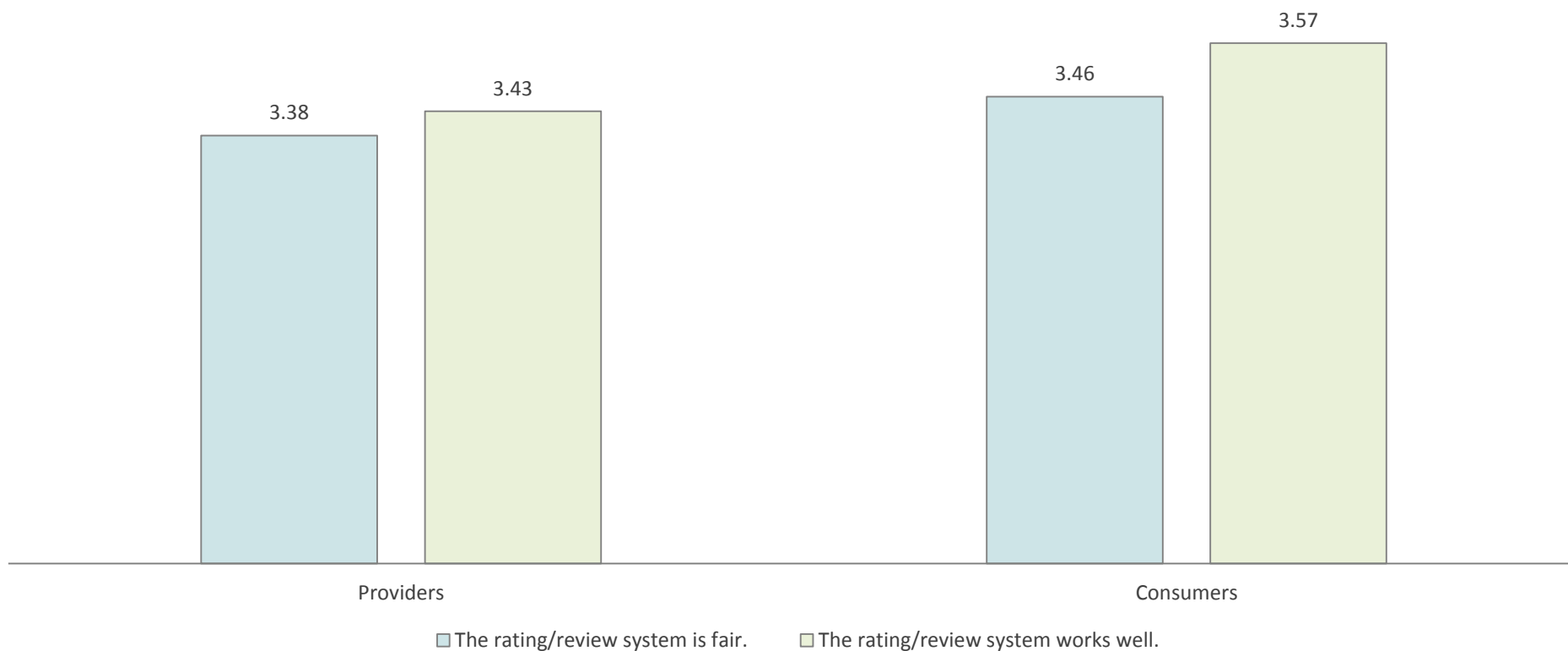
**The Netherlands and Norway** perceive rating/review systems as the least fair (but still overall agree).





# Consumers perceive rating/review systems more positively than providers.

**Users** overall tend to perceive rating/review systems as **fair** and **working well**.



**Ratings Literacy:** Sharing Economy consumers feel only moderately comfortable with how the rating/review systems work.

**53.9%**

of consumers claim\* to  
**know how the  
rating/review system  
works.**

**48.8%**

of providers agree\* that  
**consumers know how  
the rating/review system  
works**

*\*Percentage of providers/consumers who selected “somewhat agree” or “strongly agree”*

**Ratings and Reviews:** Sharing Economy users overall do not think that the rating/review systems should be removed.

**19.2%**

of consumers think\* that  
consumers **should not be  
rated/reviewed.**

*\*Percentage of consumers who selected “somewhat agree” or “strongly agree”*

**Ratings and Reviews:** Sharing Economy users overall do not think that the rating/review systems should be removed.

**22.4%**

of providers want\* the  
rating/review systems to  
be removed

**12.5%**

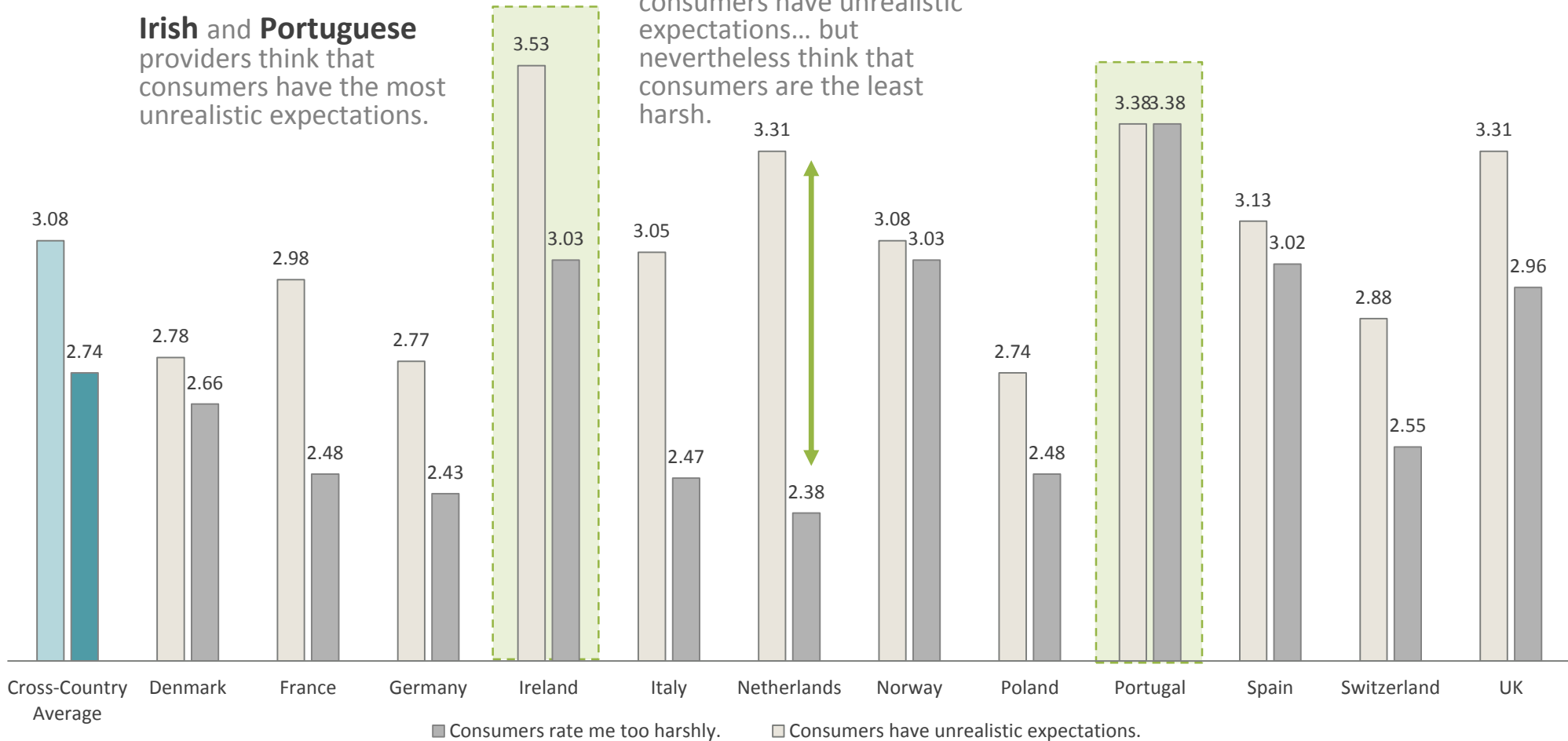
of consumers want\* the  
rating/review systems to  
be removed

*\*Percentage of providers/consumers who selected "somewhat agree" or "strongly agree"*

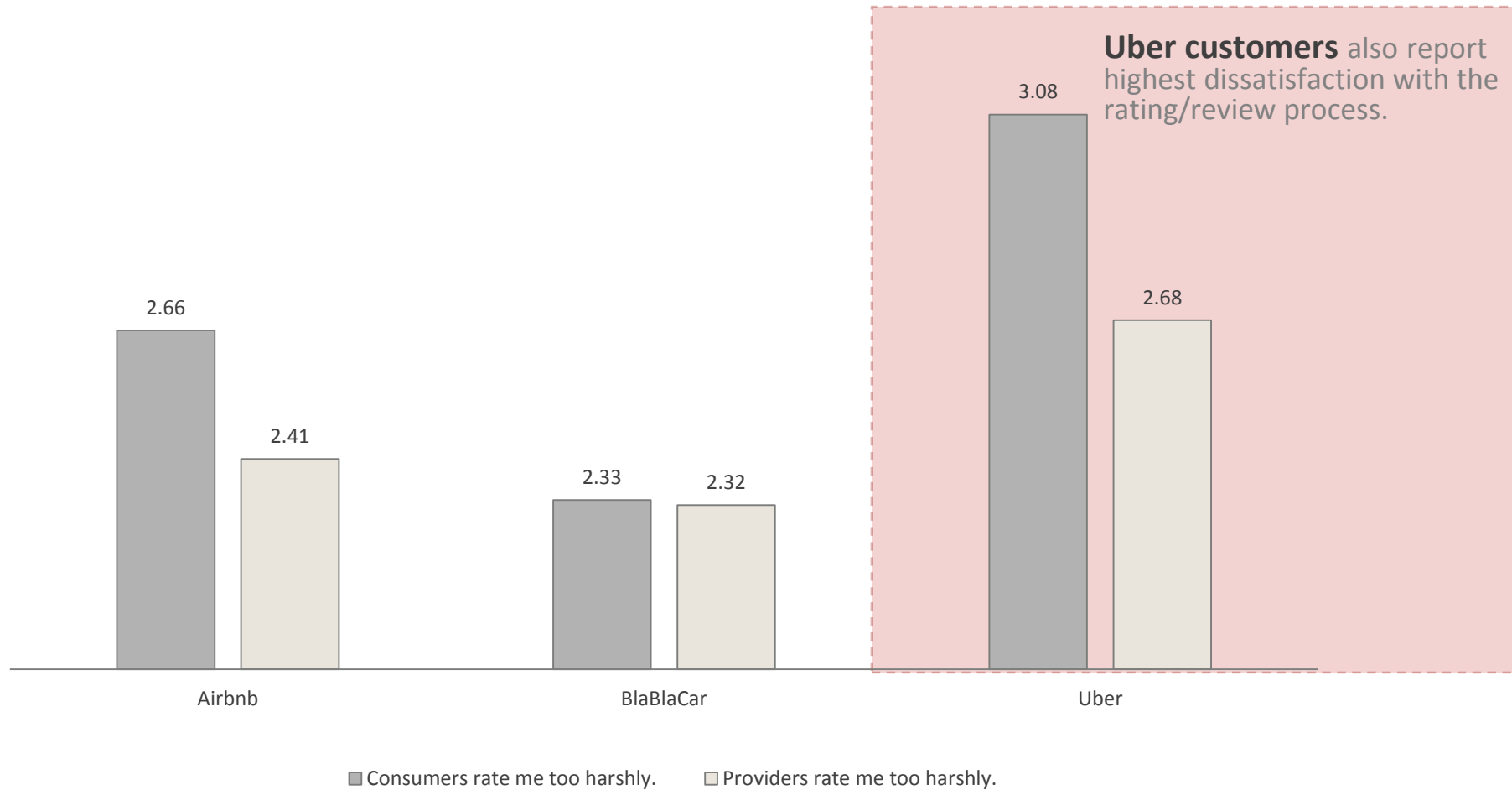
# European providers are **divided** over the accuracy of their ratings.

**Irish** and **Portuguese** providers think that consumers have the most unrealistic expectations.

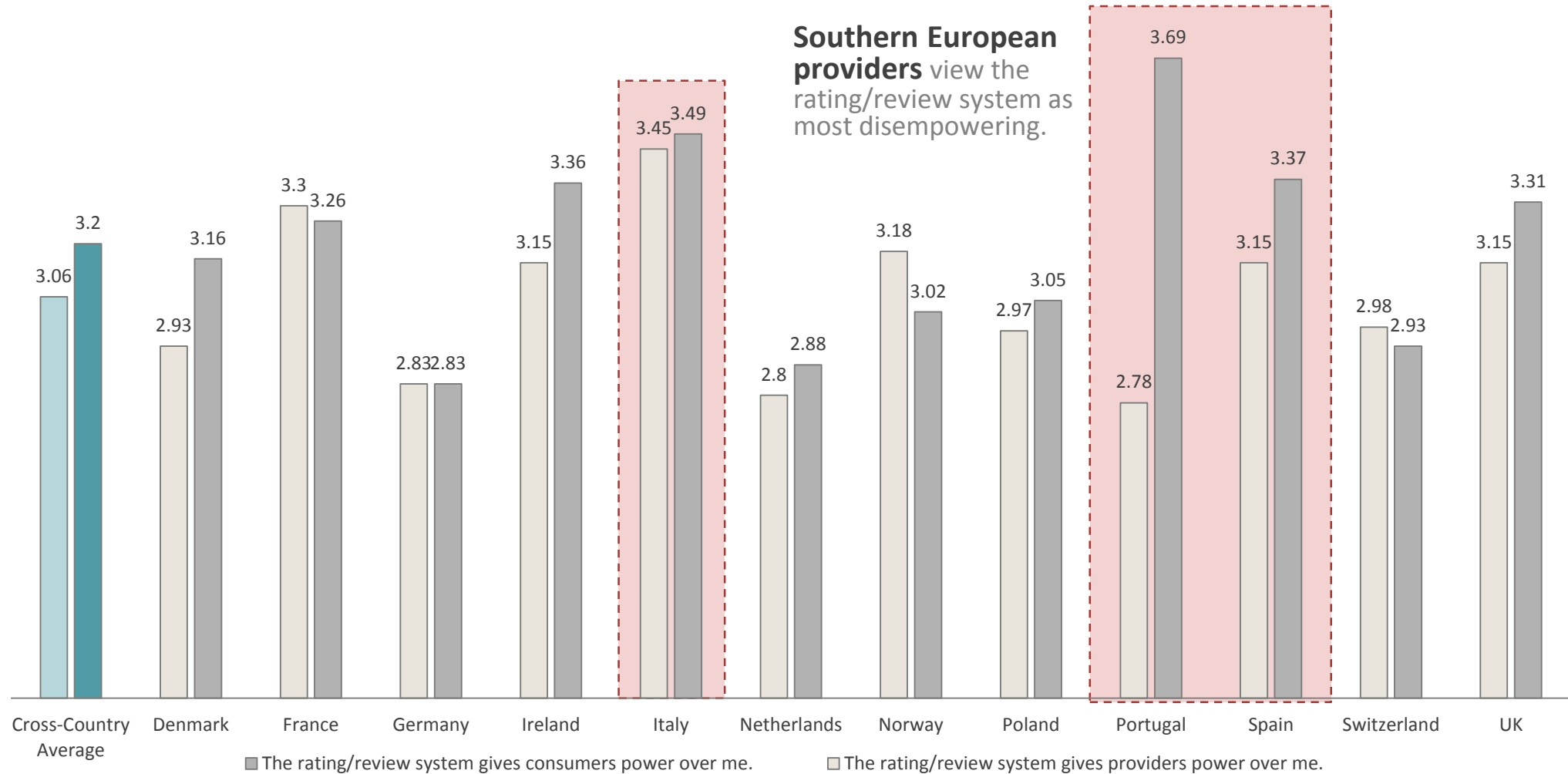
**Dutch** providers agree that consumers have unrealistic expectations... but nevertheless think that consumers are the least harsh.



# Uber drivers perceive their ratings to be the most tough.



# Southern European users think that the rating/review system creates power imbalances.



# Key Insights on the Rating/Review System

- Rating/review systems are **assessed relatively positively** and seen as a necessary part of the sharing economy.
- A sizable minority of respondents reports **only moderate knowledge** about how the rating/review systems work.
- **Countries** are divided about whether consumers have unrealistic expectations towards providers.
- **Uber drivers** perceive the rating/review systems as tougher than Airbnb hosts and BlaBlaCar drivers.



# 5 **Dispute Resolution** in the Sharing Economy

Despite the cutting-edge technologies which characterize certain sharing economy platforms, peer-to-peer transactions between strangers and mediated by sharing platforms might not always go flawlessly....



A top-down view of a person's hands on a dark wooden desk. The left hand, wearing a blue ribbed sweater, holds a white smartphone. The screen shows a Google search for 'travel' with results for 'Travel for Good', 'TripAdvisor', and a map. The right hand, also in a blue sweater, holds a black pen over an open, blank white notebook. A silver laptop is partially visible under the phone.

## Dispute Resolution

*Platforms mediate communication through software, determining what, how, and when comments can be made by users. Since customer service interactions are mediated, how can users resolve problems that arise?*

**Platform concerns:** Sharing Economy users have low expectations about platforms resolving their user problems.

**36.5%**

of users think\* that sharing platforms give **high priority to handling user concerns.**

**38.9%**

of users think\* that sharing platforms would **take action to correct their concerns.**

**49.7%**

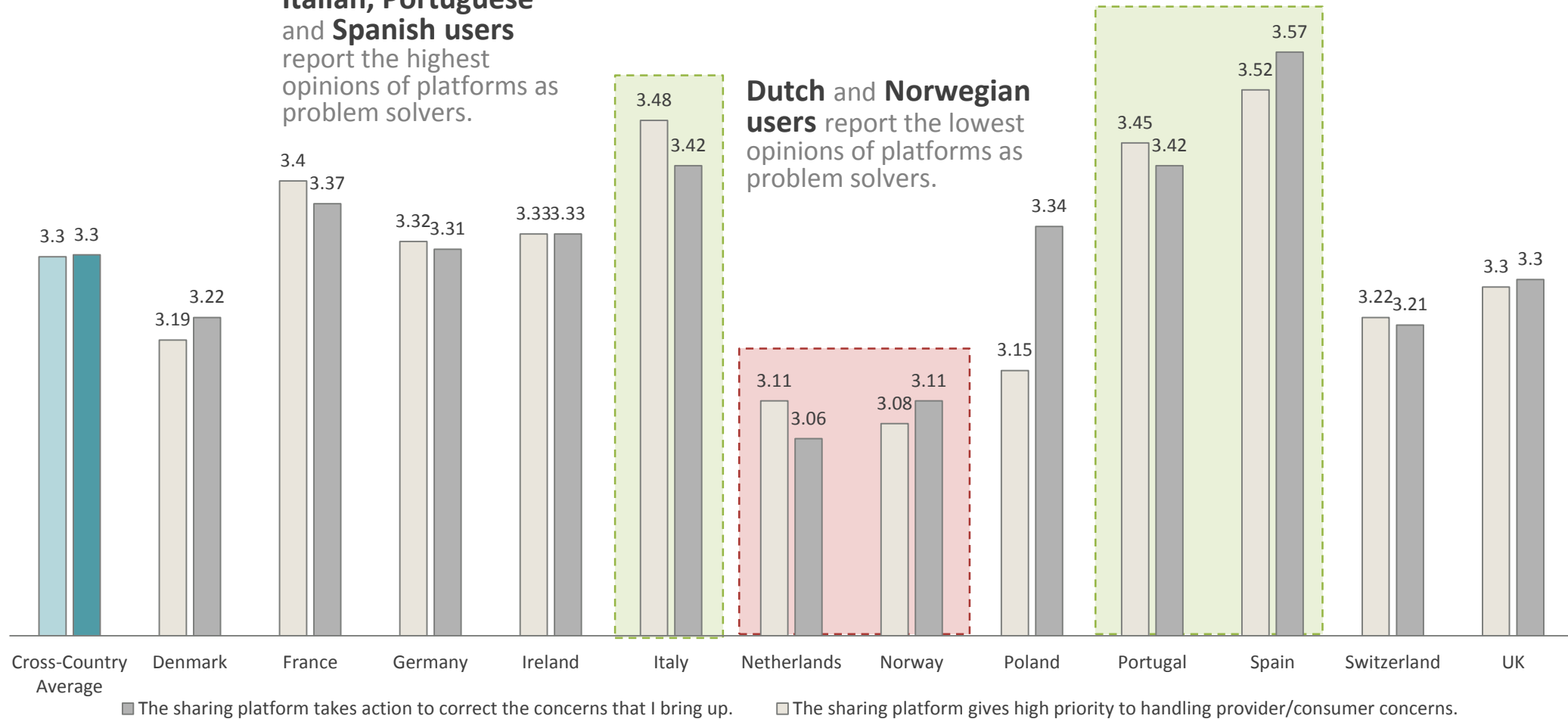
of users think\* **that all users are treated the same** by the sharing platform.

*\*Percentage of providers/consumers who selected “somewhat agree” or “strongly agree”*

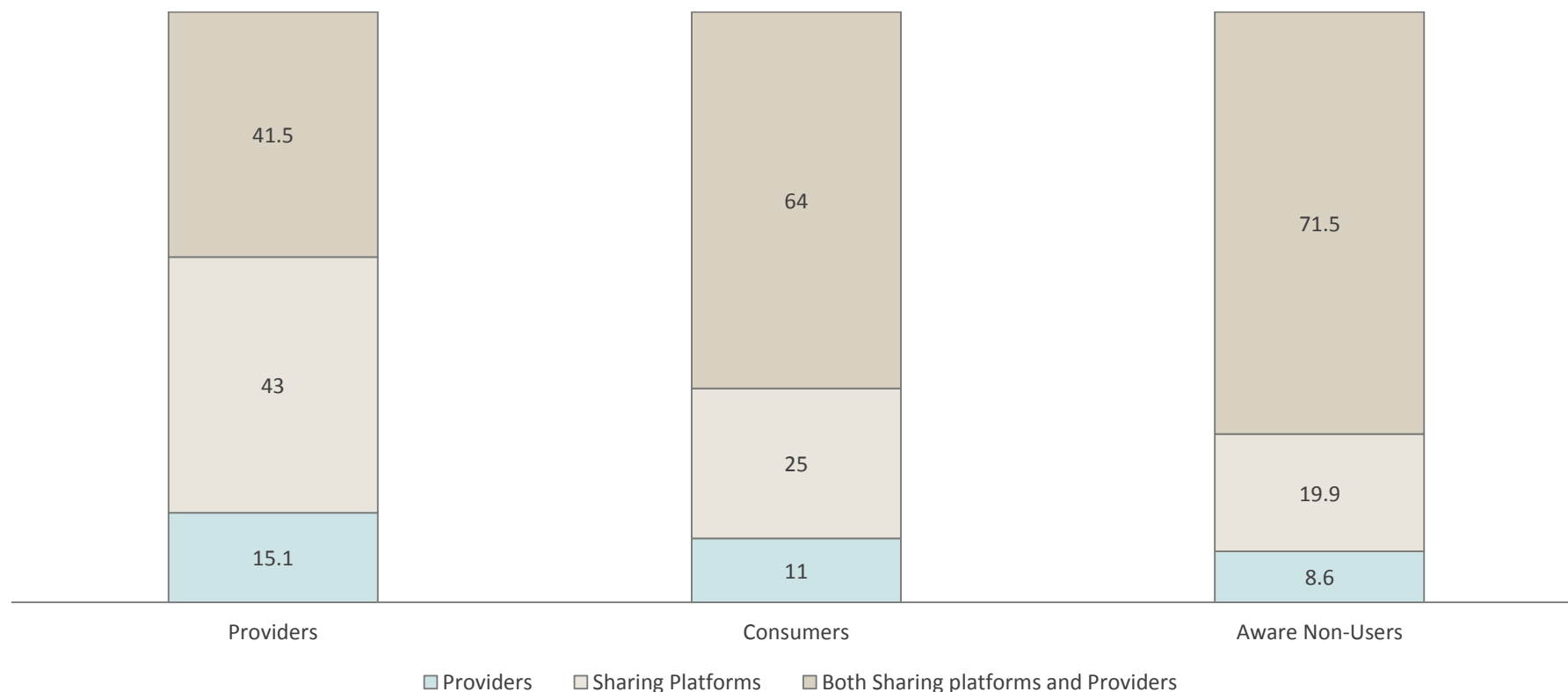
# Northern Europeans have **lower** perceptions of platforms as **problem solvers** than southern Europeans.

**Italian, Portuguese and Spanish users** report the highest opinions of platforms as problem solvers.

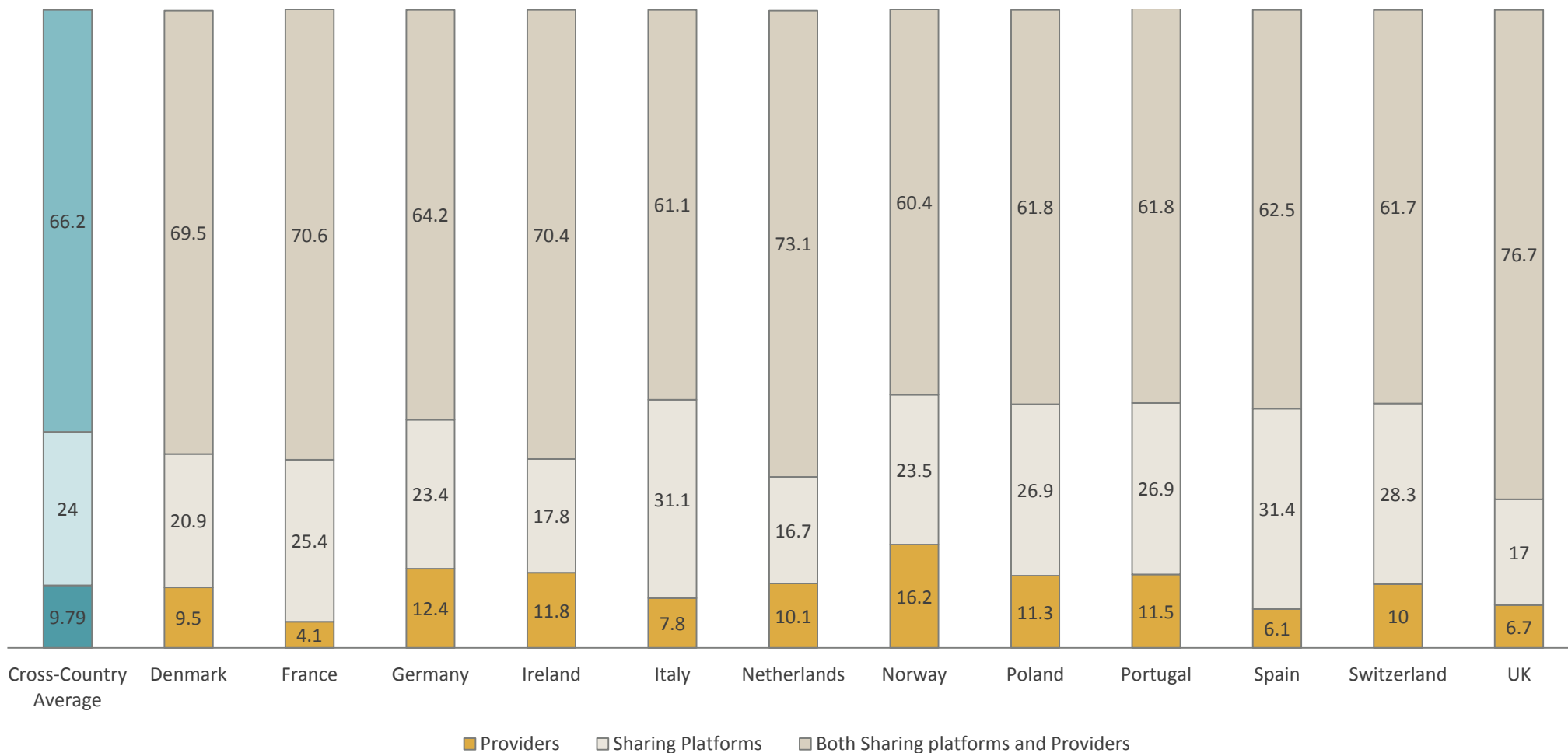
**Dutch and Norwegian users** report the lowest opinions of platforms as problem solvers.



## Providers assign **more responsibility to themselves** for resolving issues which come up during a sharing experience.



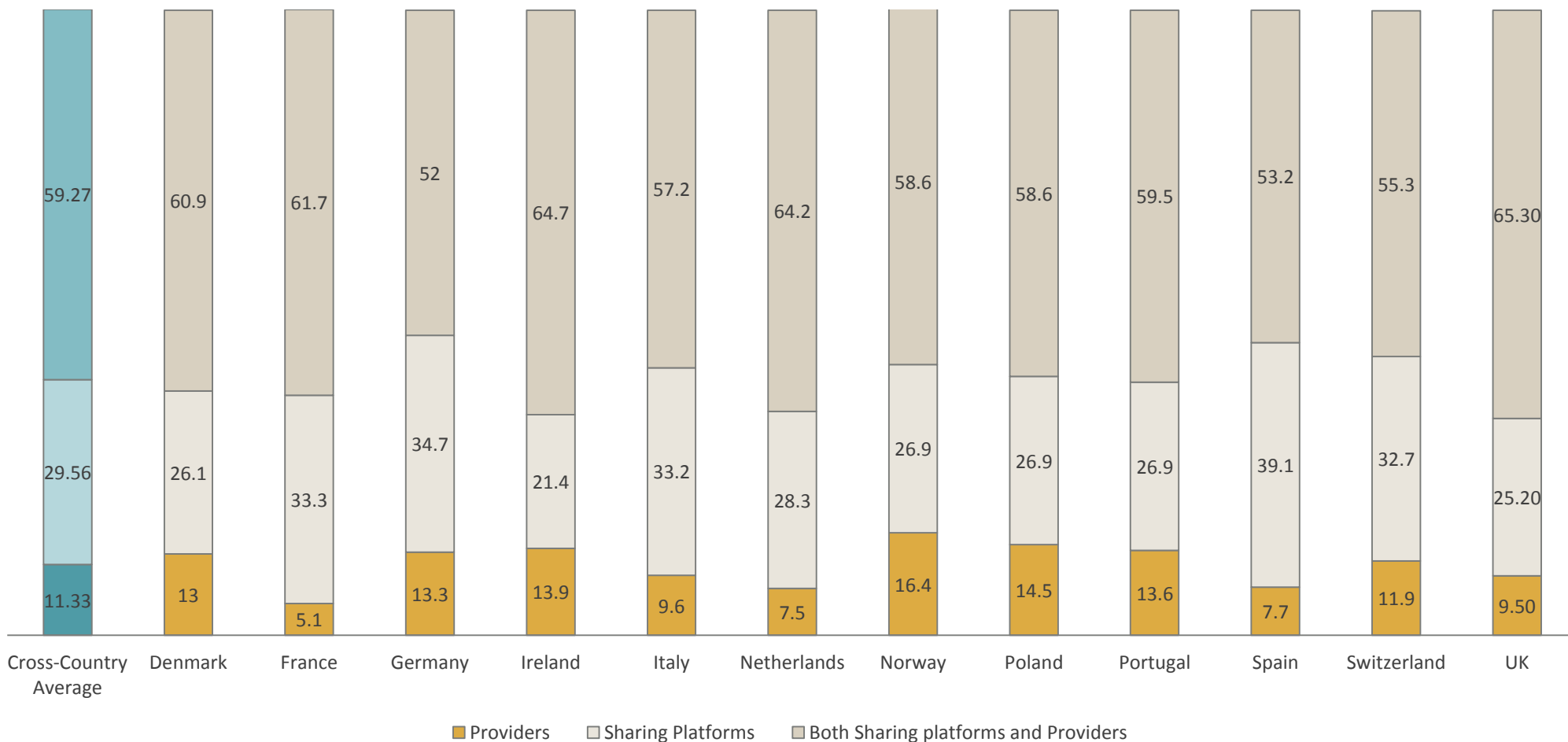
# Italians view **platforms** as more responsible for resolving problems that might come up during a sharing experience.



# Providers assign more responsibility to themselves for resolving negative externalities.



# Norwegians view providers as **more responsible** for resolving negative externalities.





# Key Insights on Dispute Resolution

- Sharing economy users in Europe have **low expectations about how sharing platforms handle their concerns**. However, a large part might not have experienced concerns and are undecided.
- There is a **North-South difference**: Southern European users assess platforms more positively when it comes to handling concerns, northern European and Dutch users are more critical.
- **Providers** see more responsibility among themselves and on the side of the sharing platform to resolve problems during and after sharing transactions. **Consumers** and **aware non-users** see both the providers and the platforms responsible to a larger extent.
- Users in **Italy** and **Spain** see platform responsibility as particularly pronounced, whereas users in **Norway** report higher values for provider responsibility.

# 6 Terms and Conditions in the Sharing Economy

Terms and conditions are crucial elements of a platform's governance. They describe user rights and show the underlying philosophies of how a platform operates

A close-up, slightly blurred photograph of a document. A horizontal line is drawn across the page, with the word "SIGNATURE" printed below it. A pen tip is visible on the right side of the page, pointing towards the signature line. The background text is out of focus.

SIGNATURE

## Terms and Conditions

*The human limitations of information processing when it comes to 'terms and conditions' enables sharing platforms to unilaterally determine the terms of exchange. Do users understand the terms and conditions? Are they even accessible?*

**Terms and Conditions:** Sharing Economy users are largely ambivalent about the terms and conditions of platforms.

**46.9%**

of users think\* that the **terms and conditions of platforms are easy to understand.**

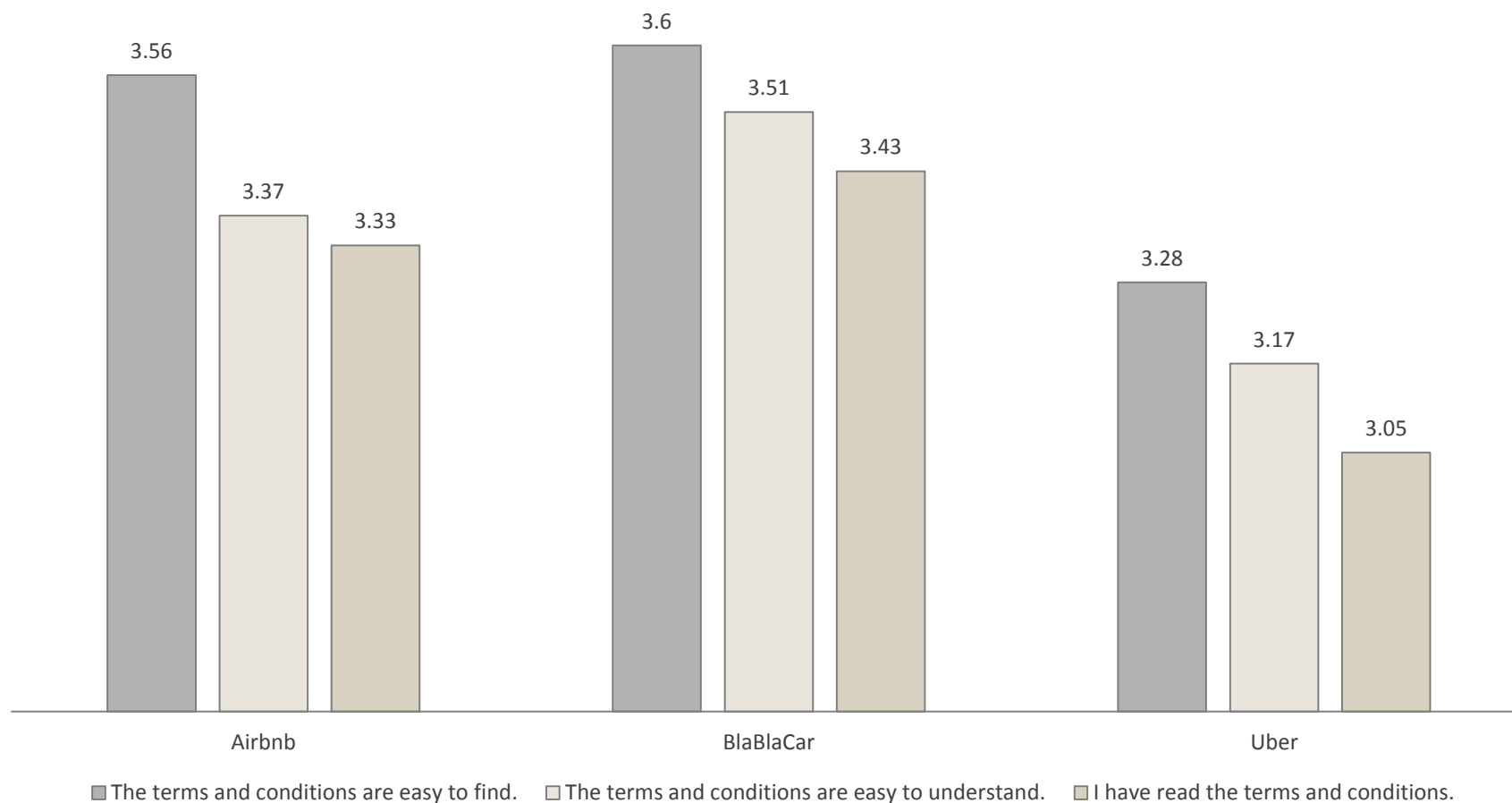
**25.6%**

of users think\* that sharing platforms **change the terms and conditions too frequently.**

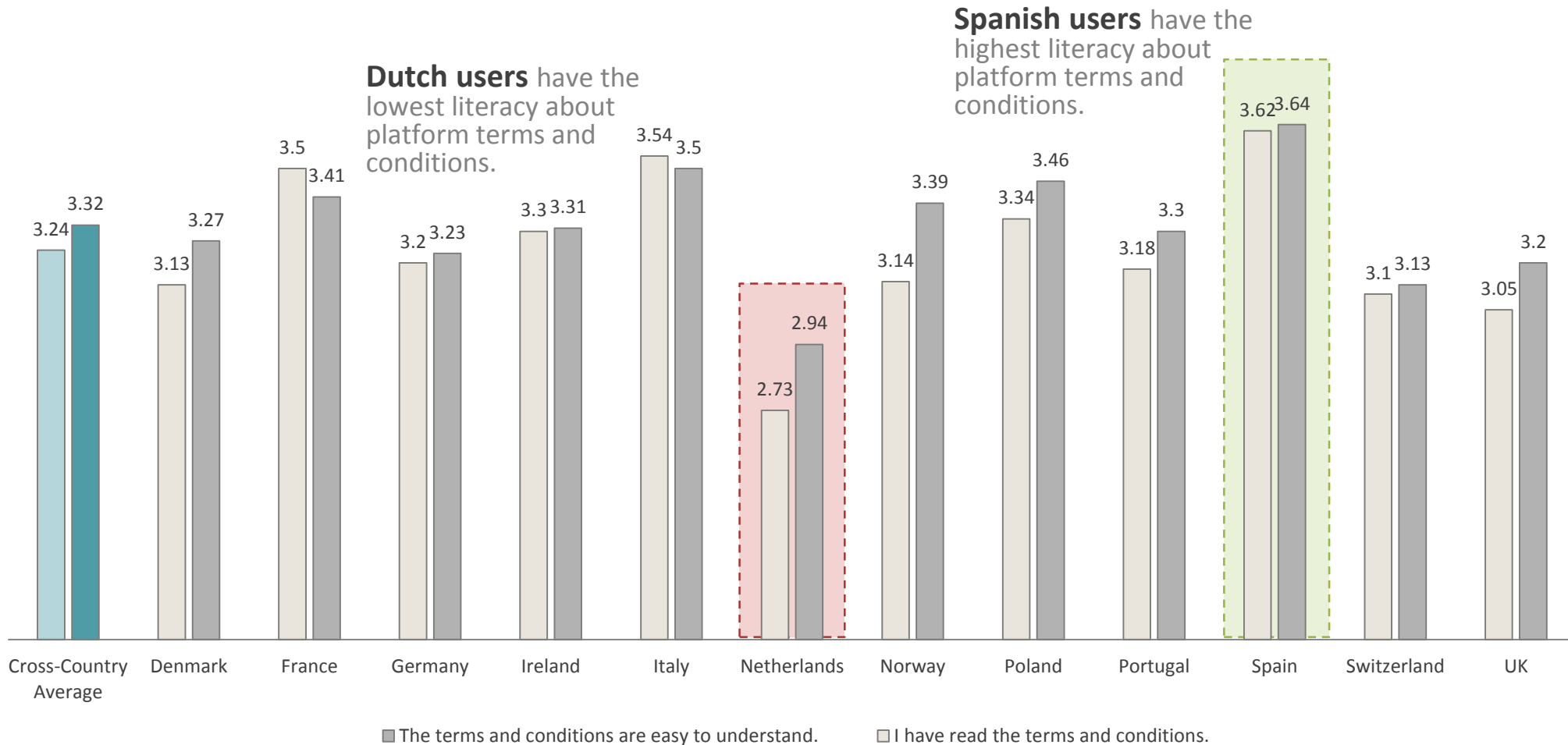
**32.9%**

of users are **hesitant\* to question sharing platform's policies.**

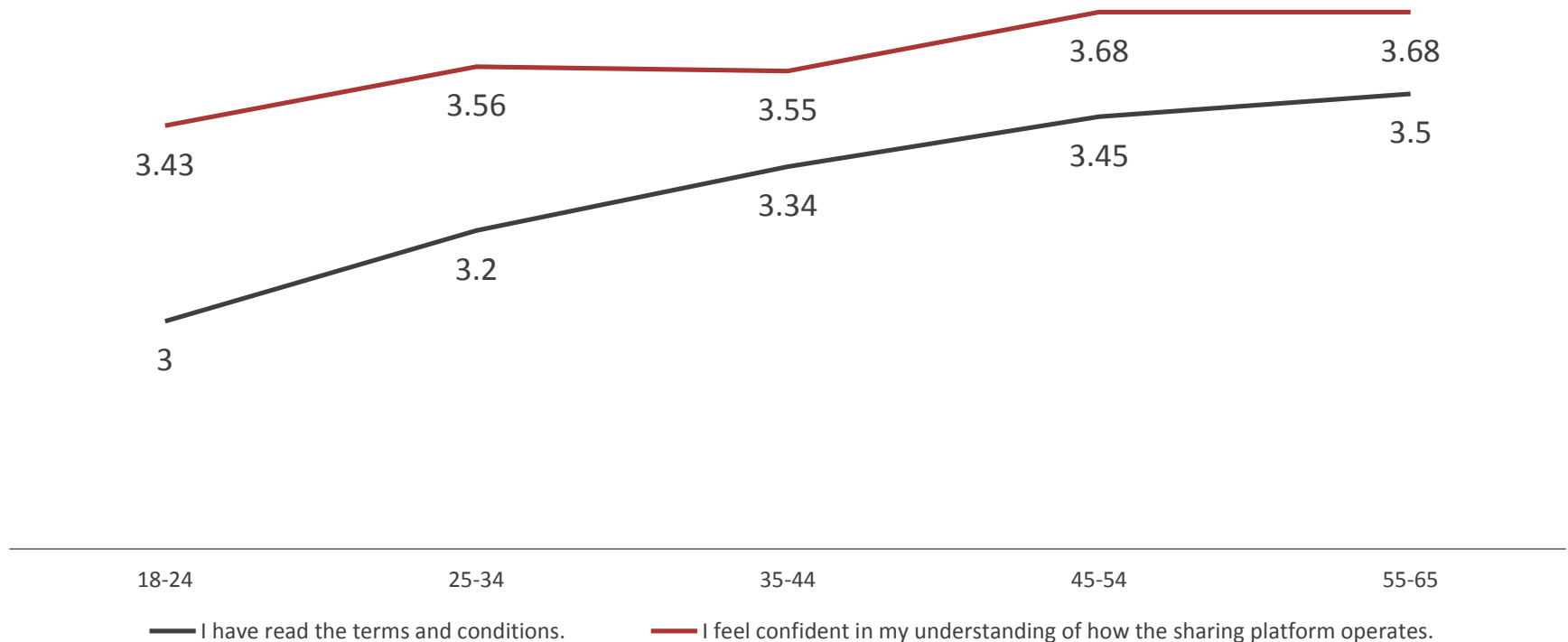
**BlaBlaCar** is perceived to have the most accessible terms and conditions. **Uber** has the least accessible.



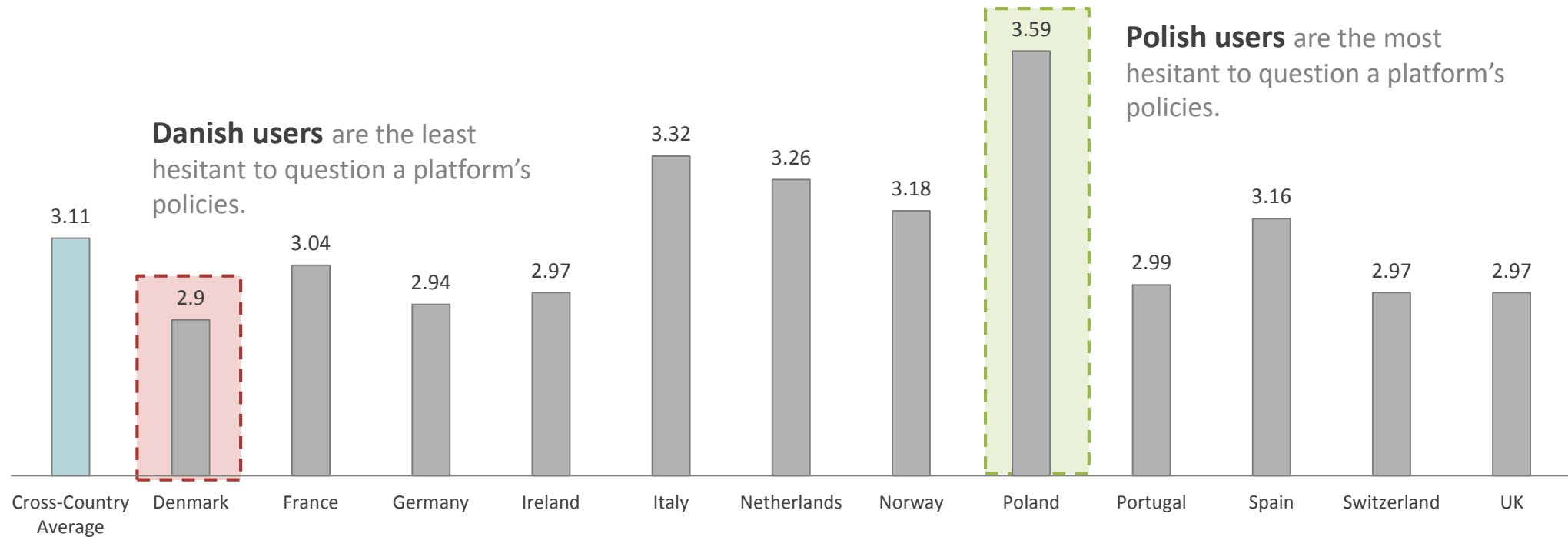
# European users display **moderate literacy** about platform terms and conditions.



# Older users display higher literacy about platform terms and conditions.



# Across Europe, participants show **hesitancy** towards questioning a platform's policies.



*N = 1699 Consumers and Providers; Arithmetic means for each country are displayed. 1-5 scale with 1-strongly disagree, 2-somewhat disagree, 3-neither agree nor disagree, 4-somewhat agree, 5-strongly agree*



# Key Insights on Terms and Conditions

- Sharing economy users have **mixed opinions** about platform terms and conditions, with a slight positive angle overall.
- **BlaBlaCar**'s terms and conditions fare best, followed by **Airbnb**. Users assess **Uber**'s terms and conditions as the worst among the three major sharing platforms in Europe.
- Users in the **Netherlands** report the lowest levels of literacy about terms and conditions. Those in **Spain** report the highest levels.
- Literacy about sharing platforms and their terms and conditions increases with **age**.
- **Polish** users are least critical towards platform policies. **Danish** users are most critical.

# 7 Pricing in the Sharing Economy

The complicated model of sharing economy pricing can raise questions about the transparency and fairness of platform pricing models



## Pricing

*Sharing economy platforms continue to 'disrupt' traditional businesses, operating with new pricing options and models. Are these options fair? Are platforms taking too much of a 'cut' for what is simply mediating between peers?*

## **Pricing:** Opinions vary about the fairness of the sharing economy's pricing mechanisms.

**54%**

of users think\* that sharing platforms **provide clear information about the pricing system.**

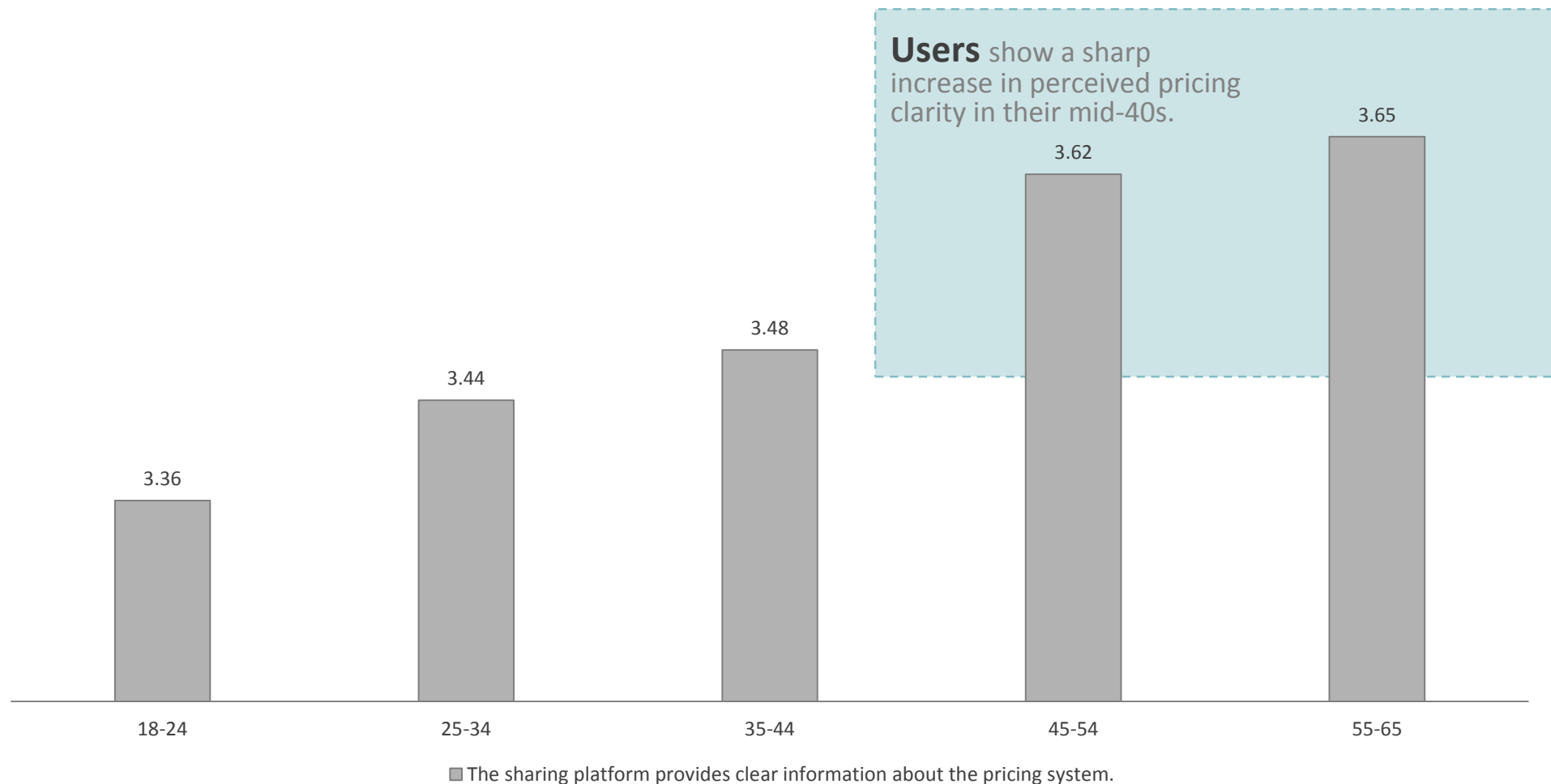
**31.5%**

of users think\* that **the sharing platform cut is too large.**

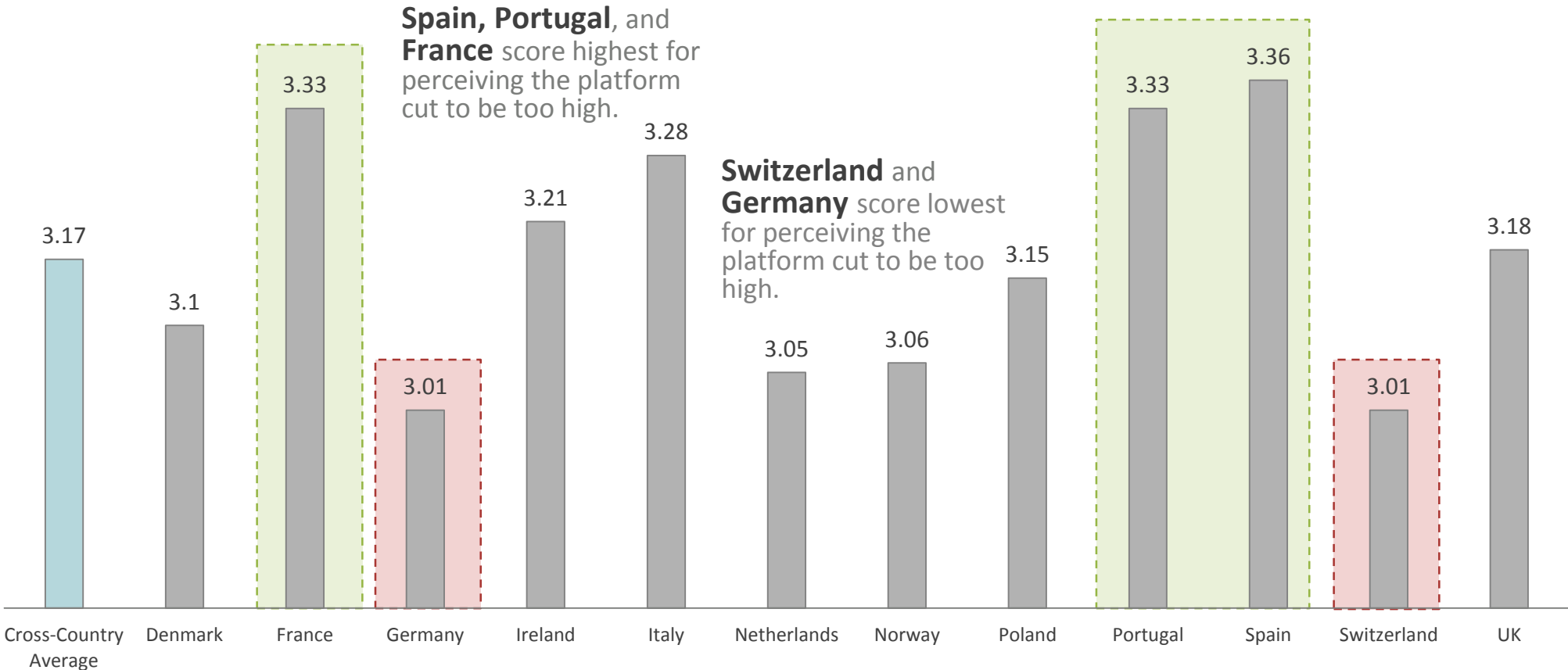
**44.6%**

of users think\* that the sharing platforms' **pricing policies are fair.**

# Older users perceive platform pricing information most clearly.

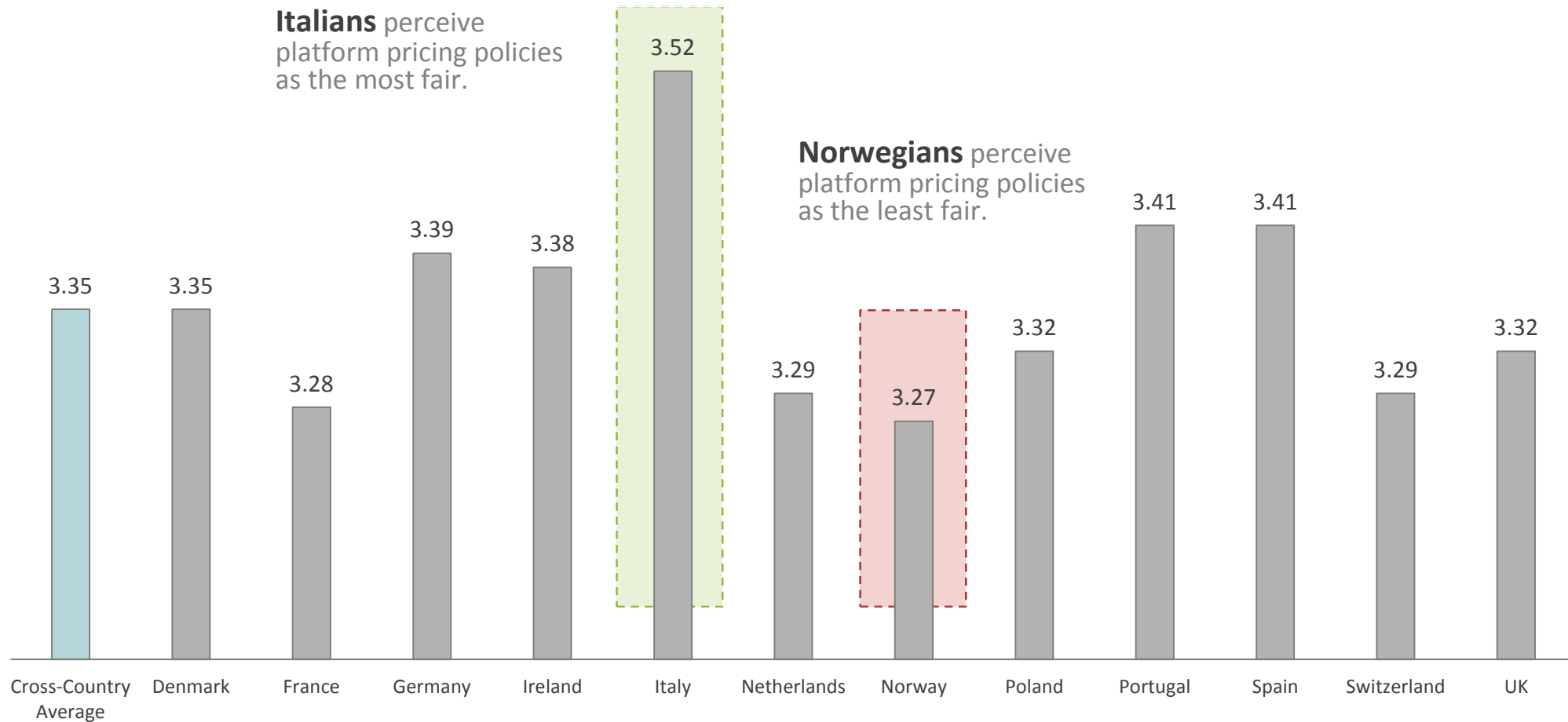


# European Users agree that platforms **take too much money** from each transaction.



*N = 1699 Consumers and Providers; Arithmetic means for each country are displayed. 1-5 scale with 1-strongly disagree, 2-somewhat disagree, 3-neither agree nor disagree, 4-somewhat agree, 5-strongly agree*

# European users perceive **platform pricing policies** as being moderately fair.



# Key Insights on Pricing

- Users' opinions about pricing practices are **mixed**, with a large part of users being ambivalent or not knowledgeable.
- The **pricing information** provided by platforms seems to be clear but a third of users think that the **platform cut is too large**.
- **Younger** users find the pricing information less clear than **older** users.
- The perceptions of platforms as greedy vary across **countries**: More users in Spain, Portugal, and France find the platform cut too large compared with Germany and Switzerland.
- There is a small **North-South divide** in pricing fairness perceptions. Users in the South, particularly in Italy, Portugal, and Spain, find the pricing policy fairer than those in Norway, France, Switzerland, and the Netherlands.



# 8

## Platform Control in the Sharing Economy

Matching platforms enable flexible and convenient access to under-used assets by connecting providers and consumers. But how do platforms ensure availability and accessibility among providers?



# Settings

## **Platform Control**

*Does the view of convenient flexibility reflect reality or do providers feel pressured to provide more often than they would want to? Are providers able to determine their own schedule or do they feel overly constrained by the platform? Do they think they have the option to reject transactions and to determine themselves who to share with?*

## **The Micro-Entrepreneur:** Sharing Economy providers want control over their own schedules.

**30.4%**

of providers **feel\***  
**pressured to provide  
more often than they  
would like.**

**50.3%**

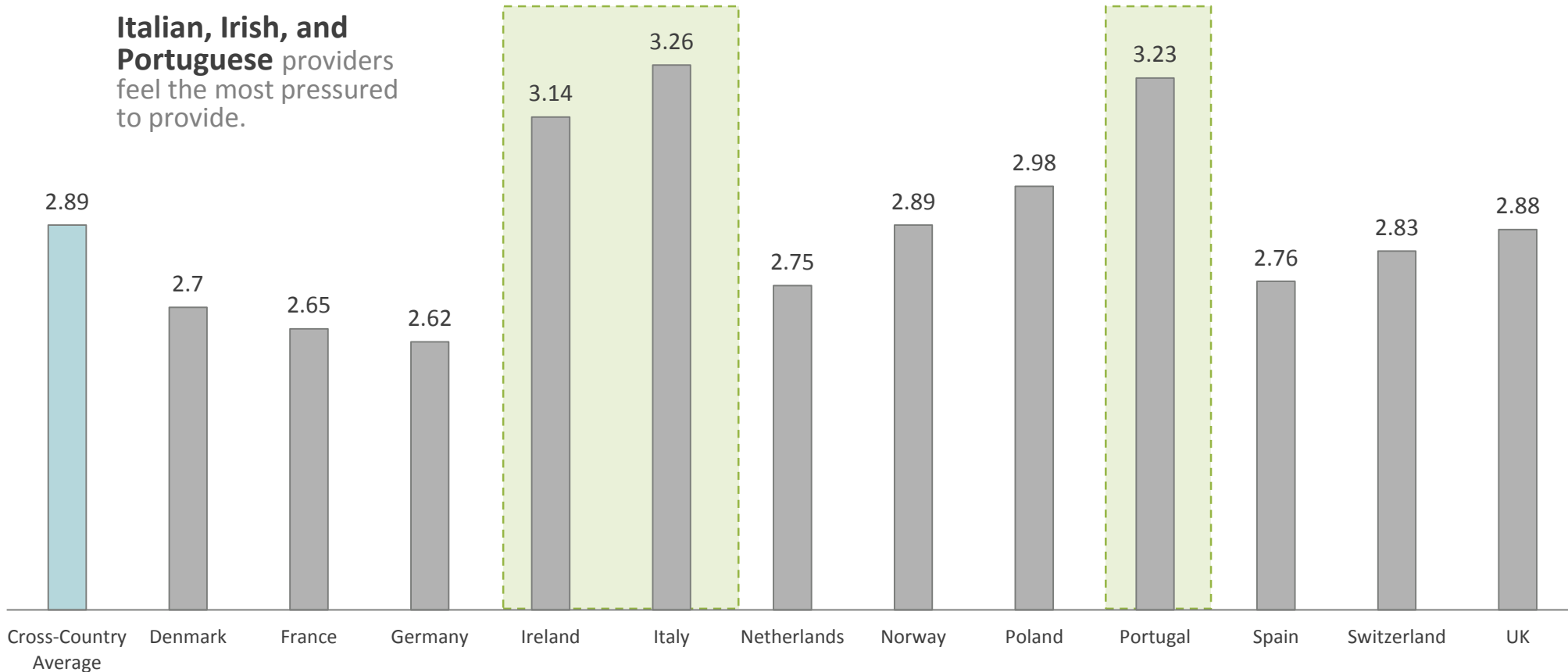
of providers **think\*** **there  
should be no  
consequences for  
rejecting a transaction**

**63%**

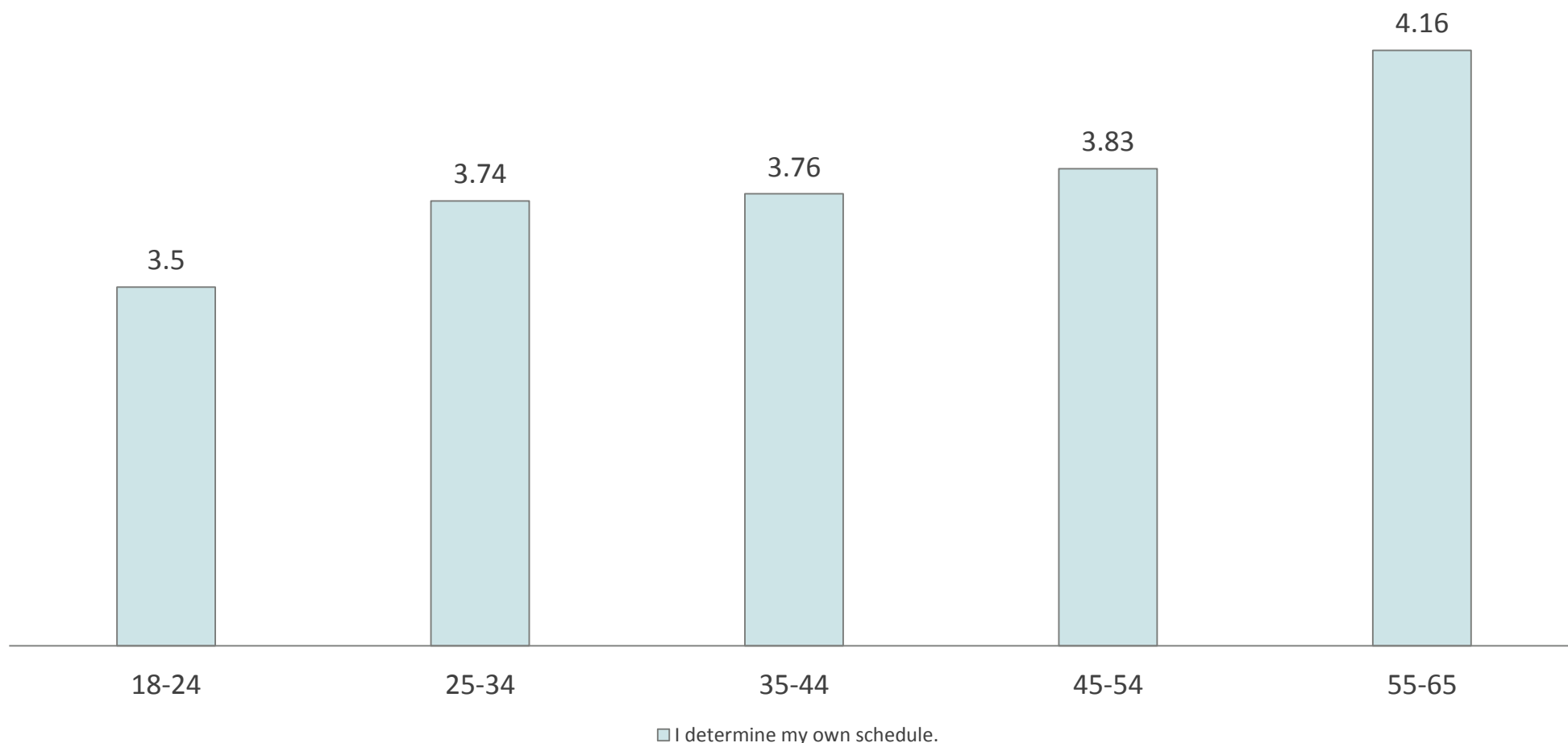
of providers **determine  
their own schedule\*.**

# Italian providers feel the most pressured to provide more often than they would like.

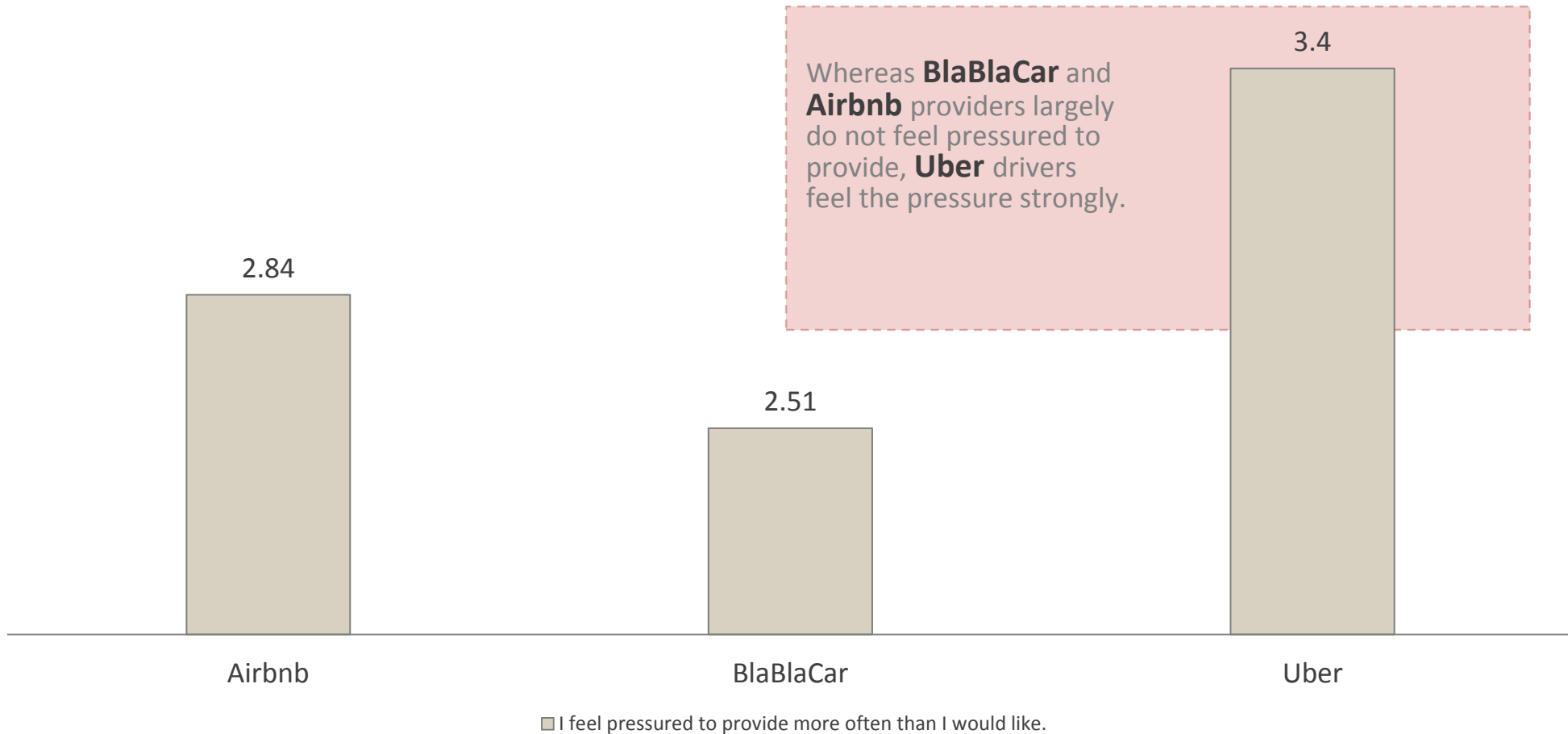
**Italian, Irish, and Portuguese** providers feel the most pressured to provide.



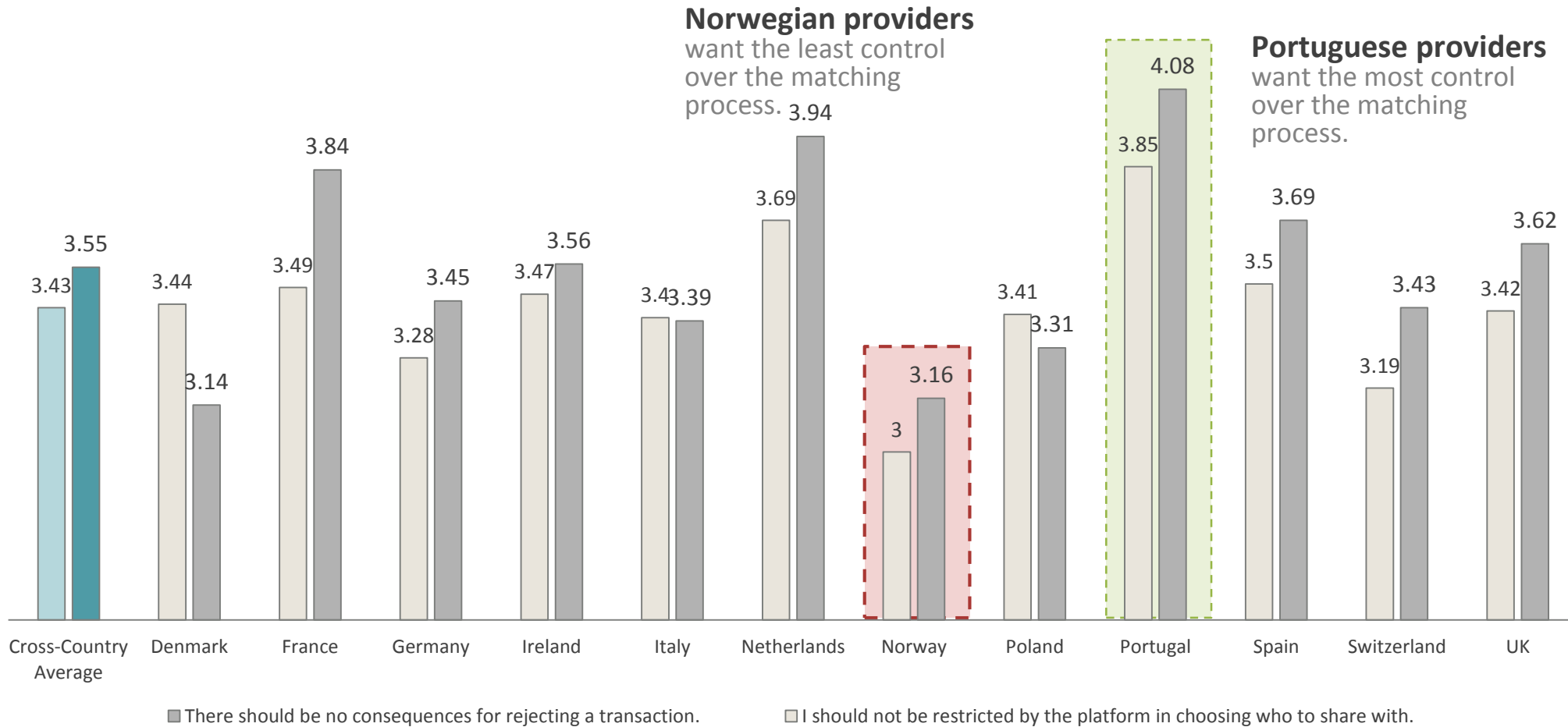
# Younger providers have the least control over their schedules. Older providers have the most control.



# Uber drivers feel the strongest pressure to provide more often than they would like.



# European providers want control over the matching process.



**Choice:** Sharing Economy users want the ability to choose who they share with.

**44%**

of providers think\* they  
should **not be restricted**  
in choosing who to share  
with.

**59.5%**

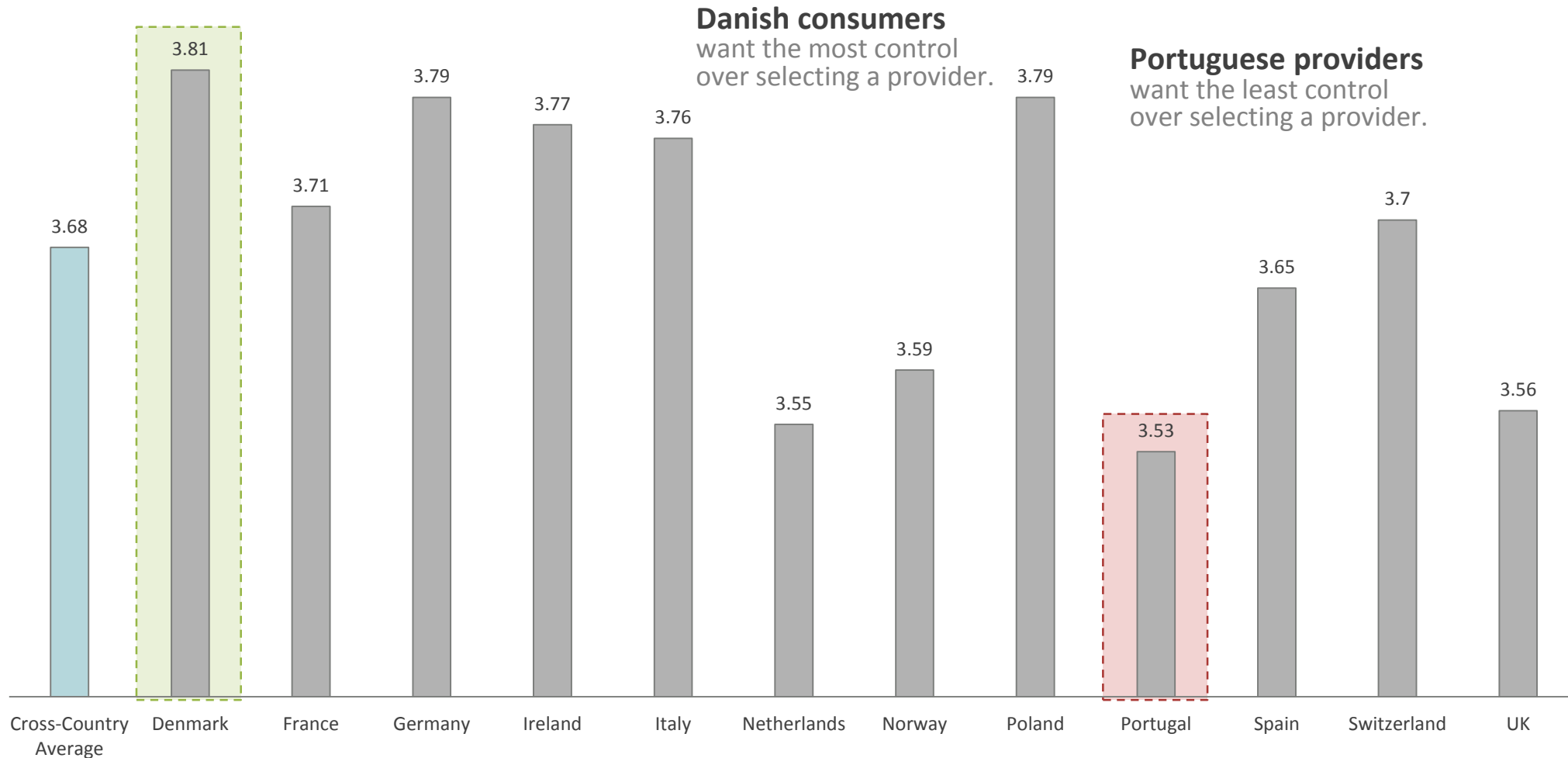
of consumers think\* they  
should be **allowed to**  
choose a provider based  
on their own criteria.

**40.8%**

of consumers feel\* they  
have **control over the**  
matching process.



# European consumers want a lot of control over choosing their providers.



# Key Insights on Platform Control

- Providers desire control over sharing transaction modalities and report **high flexibility**.
- At the same time, many providers feel **pressured** to provide more often than they would want to.
- Providers in **Italy, Portugal, and Ireland** feel most pressured. Providers in **Germany and France** feel least pressured.
- **Younger providers** have less control over their schedule than older ones.
- Consumers in **Denmark, Germany, and Poland** want most control over choosing their providers. Consumers in **Portugal, the Netherlands, UK, and Norway** have lower levels of desired control.

# 9

## Collective Action in the Sharing Economy

An important discussion when it comes to labor and the sharing economy revolves around collective action



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## Collective Action

*Decentralization and hierarchization among users acts as a significant barrier to group identification and subsequent collective action. Are providers organizing and speaking collectively to have their interests represented?*

## Online Communities: Sharing Economy

**35%**

of providers use **online communities to connect with other providers\***.

**30.9%**

of **female providers** use online communities to connect with other providers\*.

**35.5%**

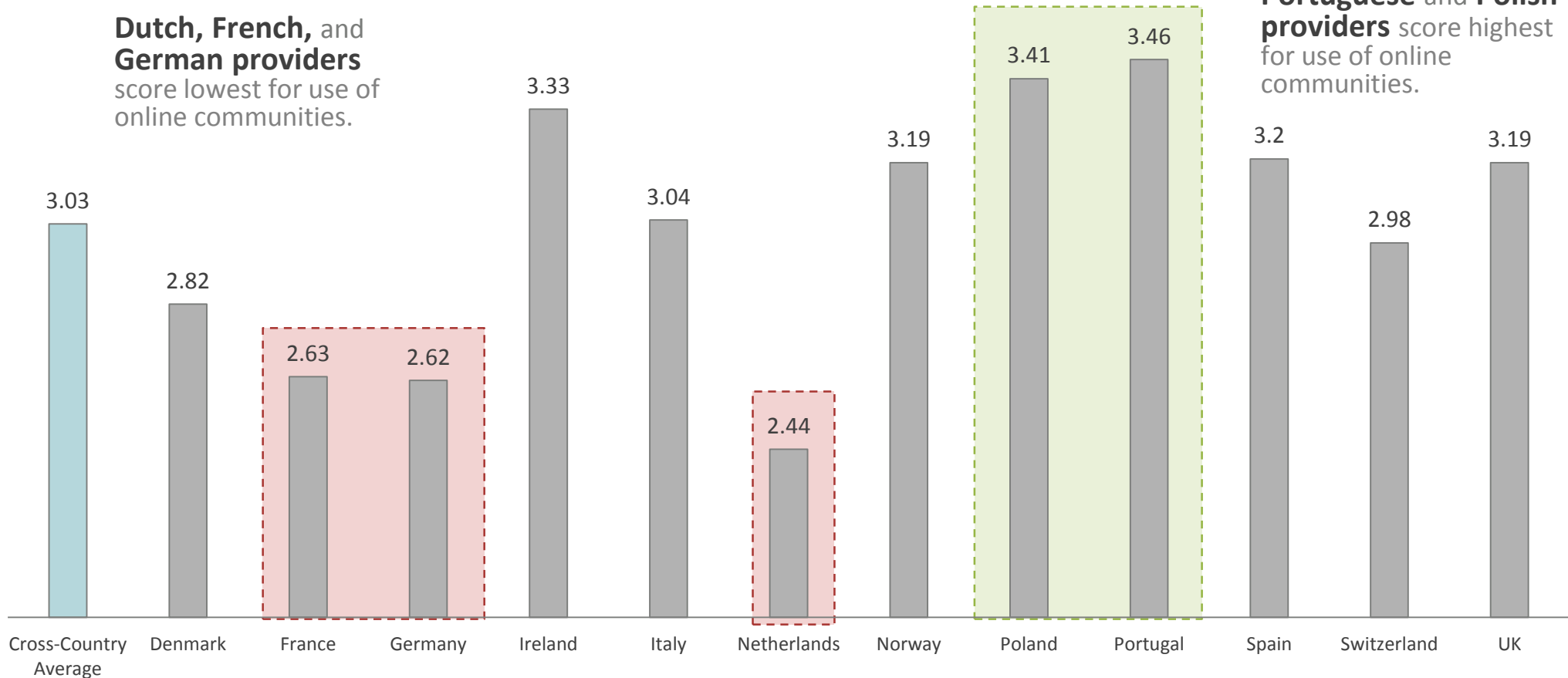
of **male providers** use online communities to connect with other providers\*.

*\*Percentage of providers who selected “somewhat agree” or “strongly agree”*

# Use of online communities among providers varies strongly by country.

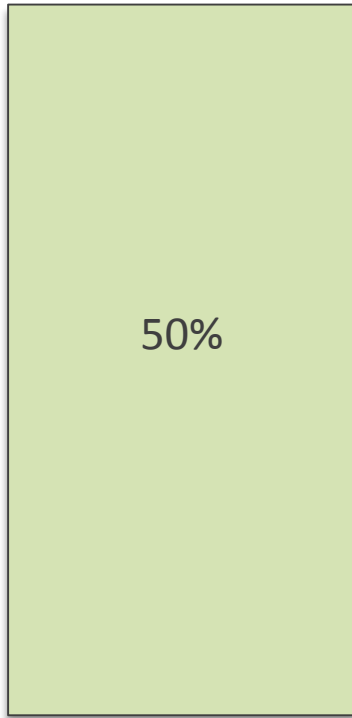
**Dutch, French, and German providers** score lowest for use of online communities.

**Portuguese and Polish providers** score highest for use of online communities.

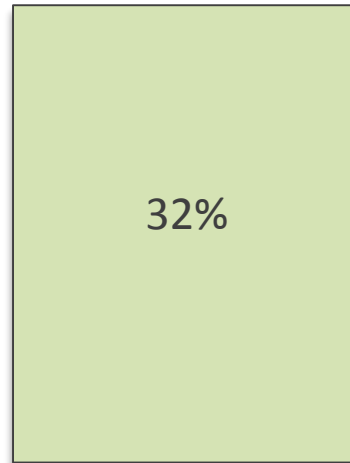


## Some examples of **provider communal action**.

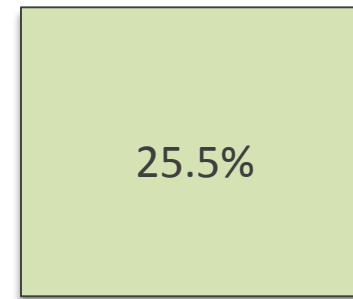
**50%**  
of Uber drivers use  
**online communities to  
connect with other  
providers\***.



**32%**  
of Airbnb hosts use  
**online communities to  
connect with other  
providers\***.

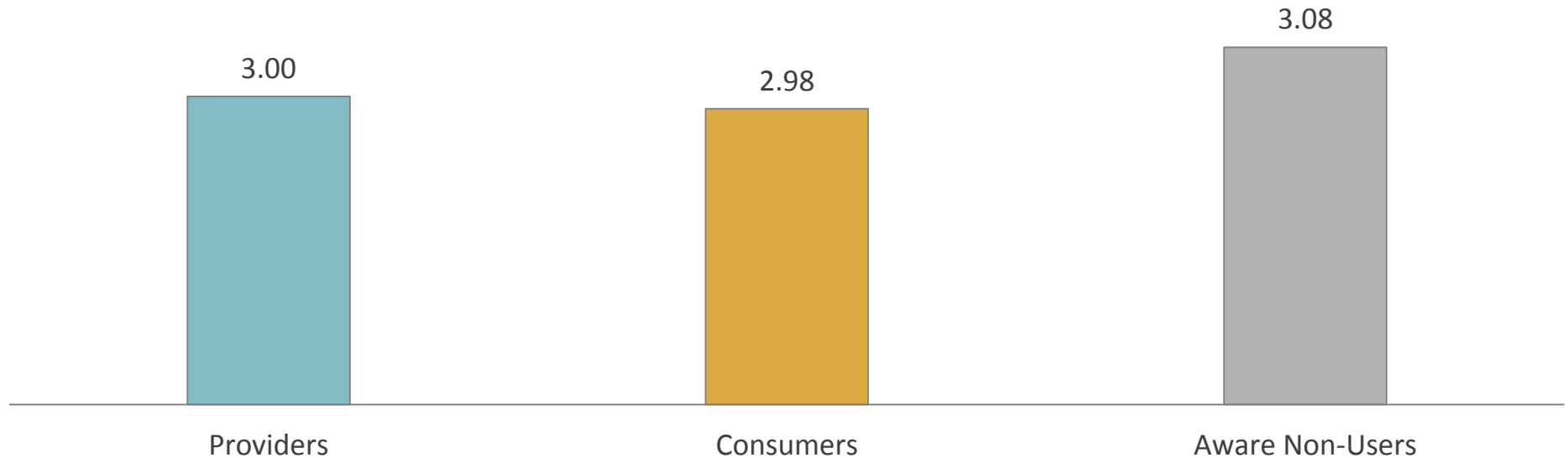


**25.5%**  
of BlaBlaCar drivers use  
**online communities to  
connect with other  
providers\***.



# Non-Users support provider unionization more than users.

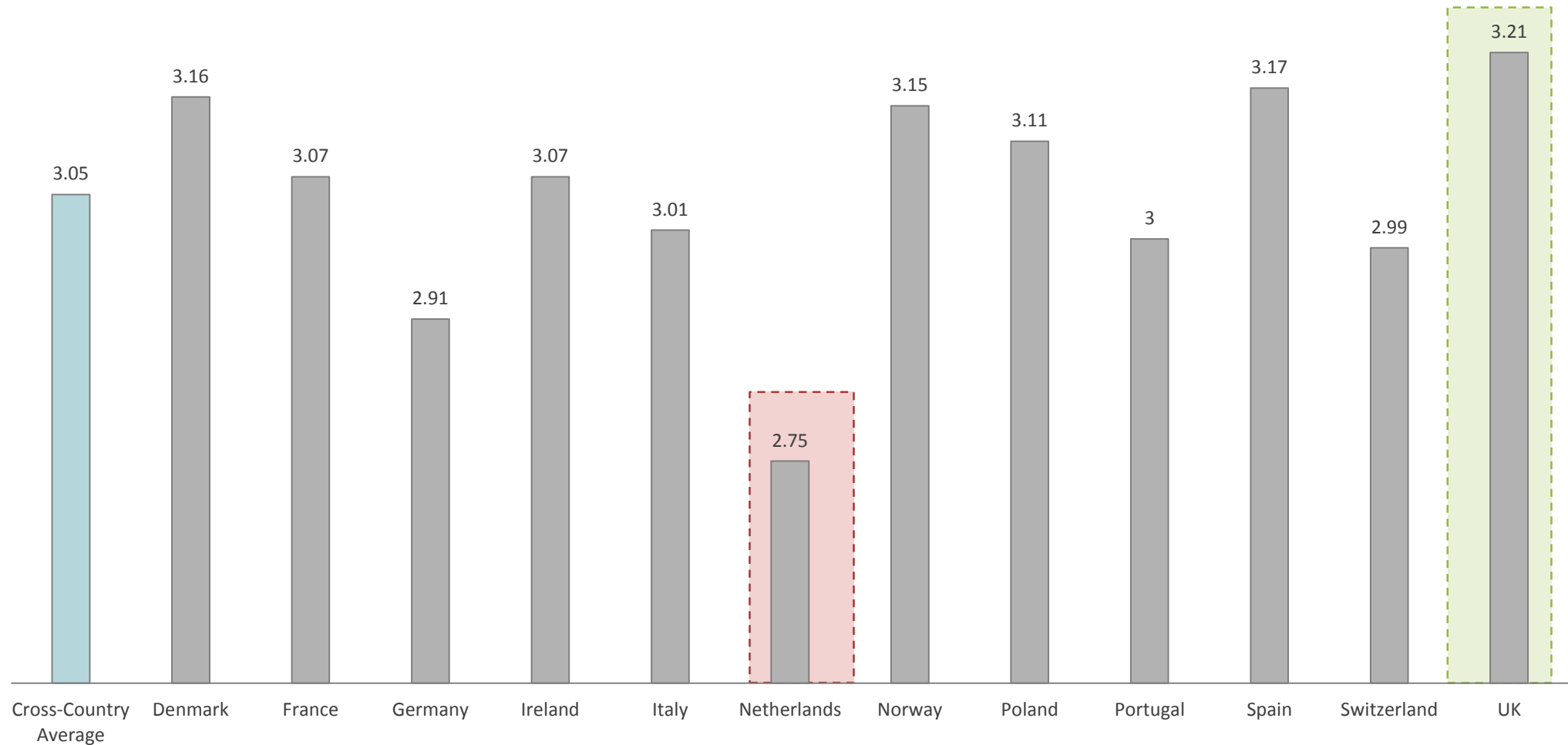
**Differences in perception**  
between respondent group  
are, however, slight.



*N = 5517 Consumers, Providers and Aware Non-Users; Arithmetic means for each group are displayed. 1-5 scale with 1-strongly disagree, 2-somewhat disagree, 3-neither agree nor disagree, 4-somewhat agree, 5-strongly agree*



# Dutch respondents oppose unionization most strongly; British respondents are most supportive.



# Key Insights on Collective Action

- More than a third of all providers in the survey report using **online communities** to connect with other providers.
- The use of online communities is more prevalent among **male providers** than female providers.
- **Uber drivers** use online communities to a larger extent than Airbnb hosts and BlaBlaCar drivers.
- **Support for unionization of providers** is stronger among non-users than among providers and consumers.
- Support for unionization of providers is strongest in the **UK** and weakest in the **Netherlands**.

# 10 Narratives of the Sharing Economy

The initial framing of issues in the media has created path dependencies for discussing platform narratives

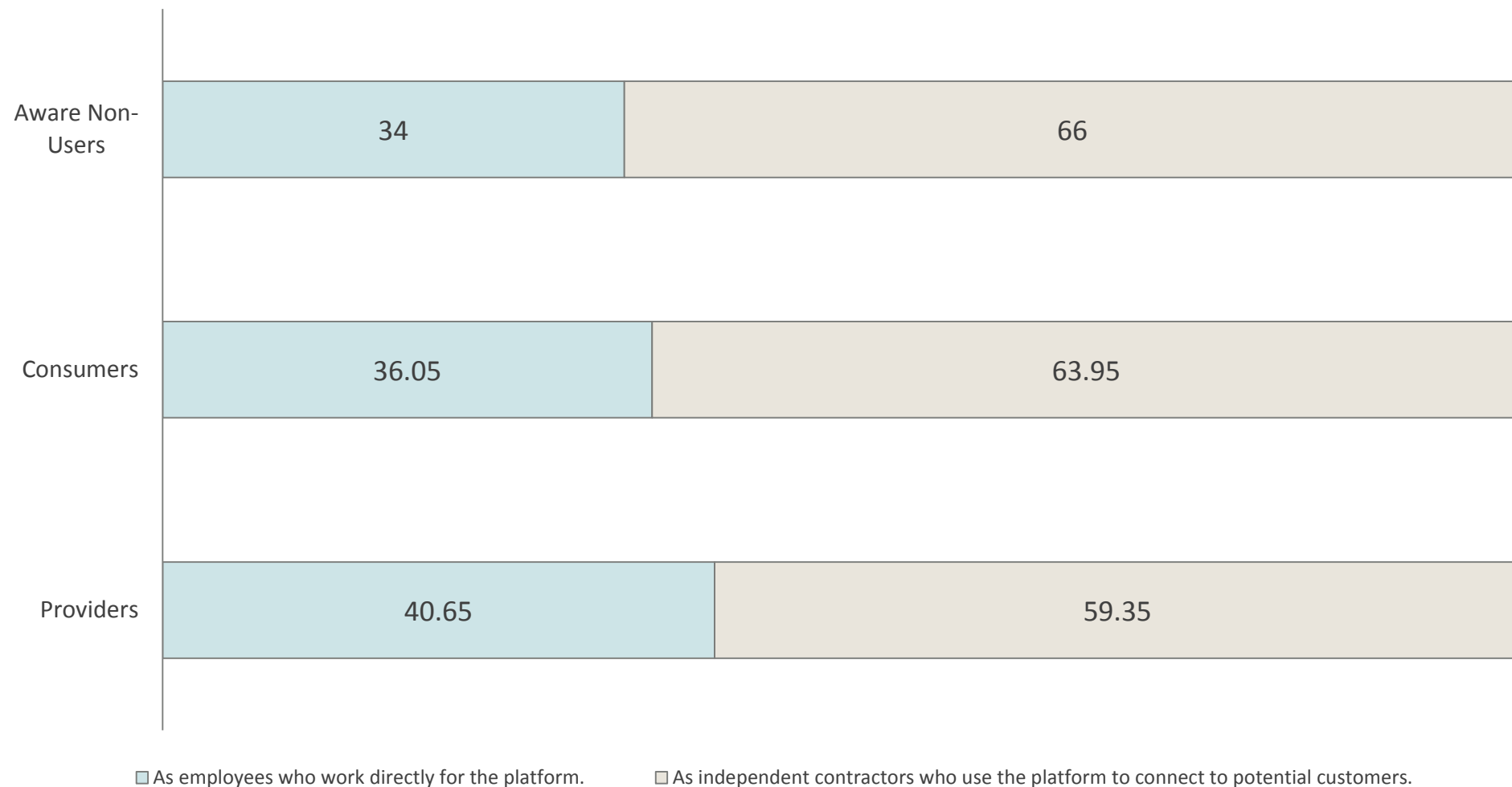


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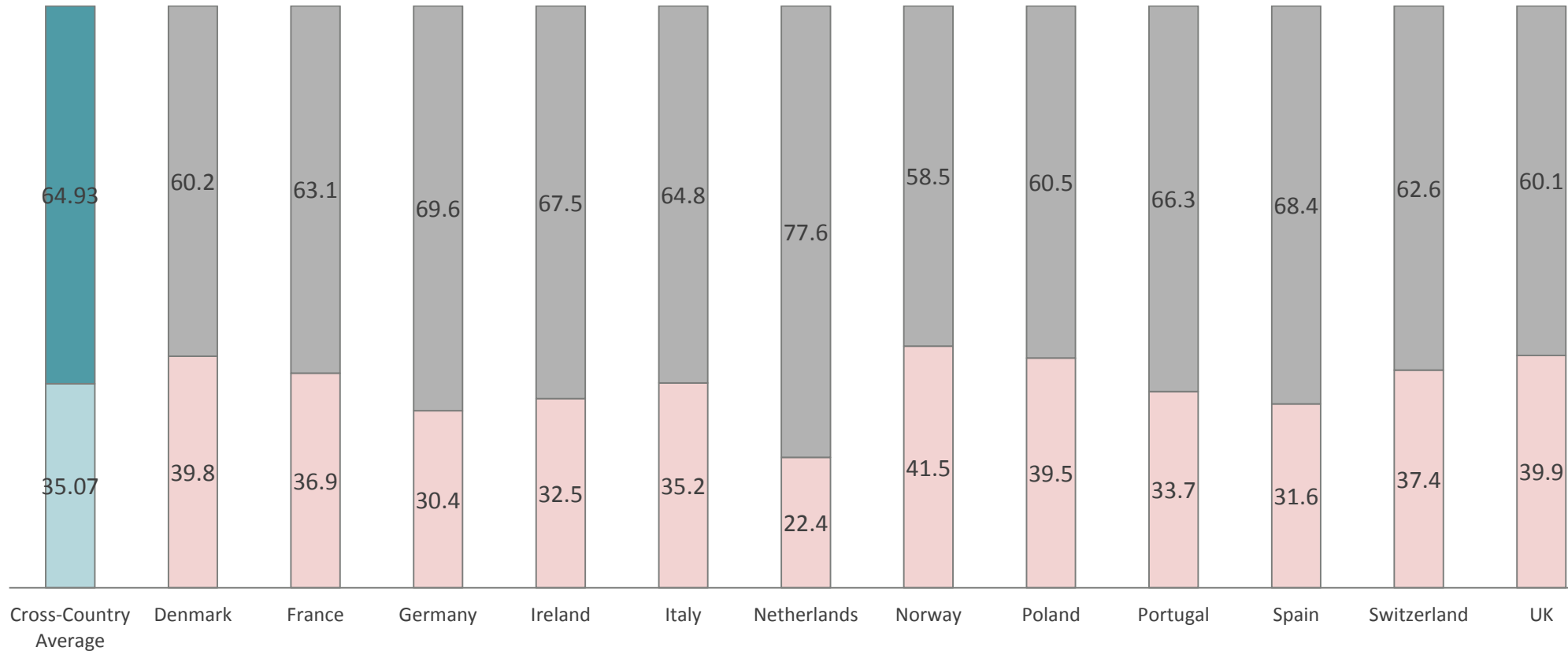
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## Providers have the highest perception of themselves as employees. Non-users have the lowest perception of providers as employees.



# Norwegians have strongest perceptions of providers as employees; The Dutch have the weakest perceptions of providers as employees.



As employees who work directly for the platform.

As independent contractors who use the platform to connect to potential customers.

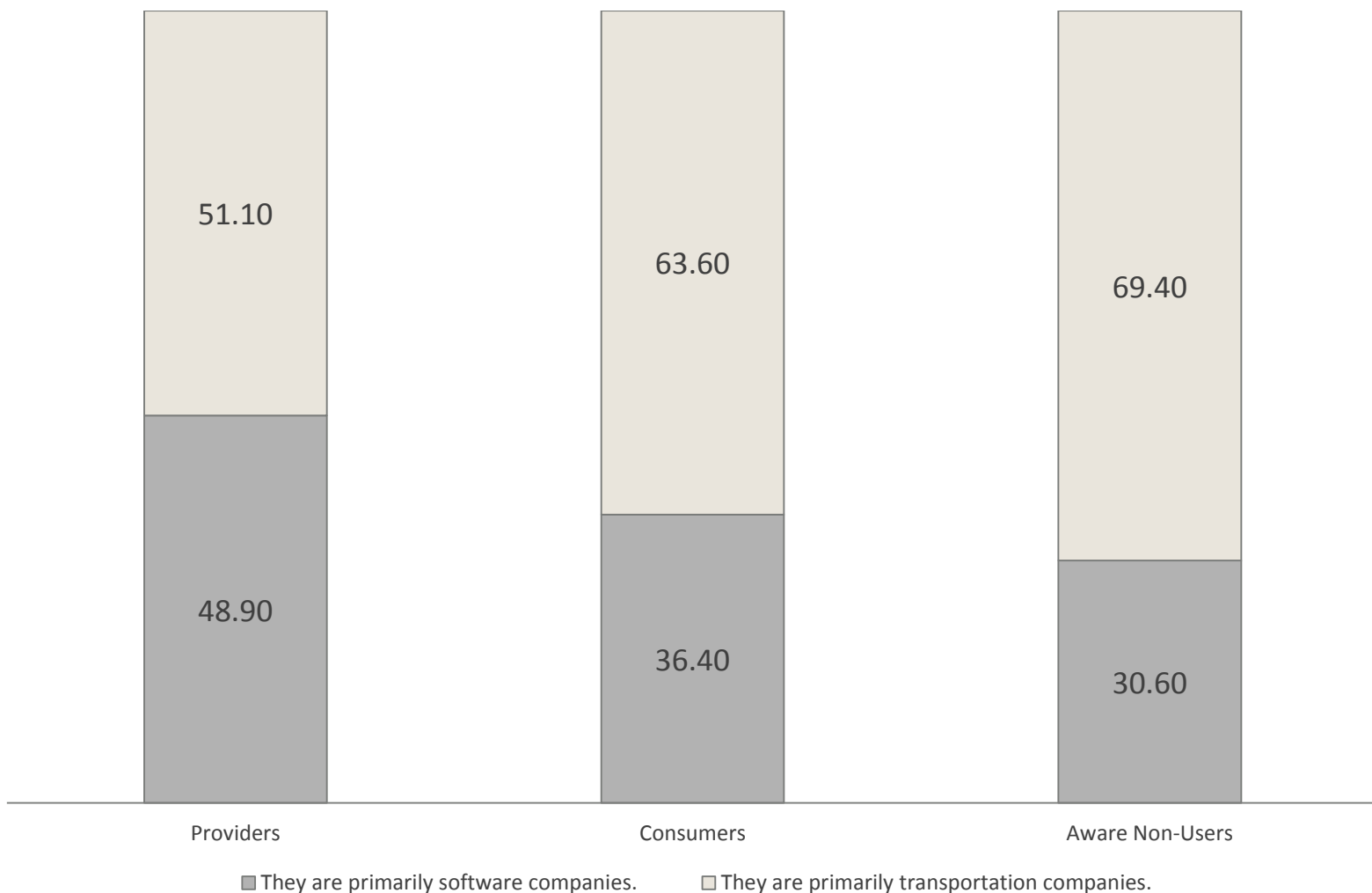


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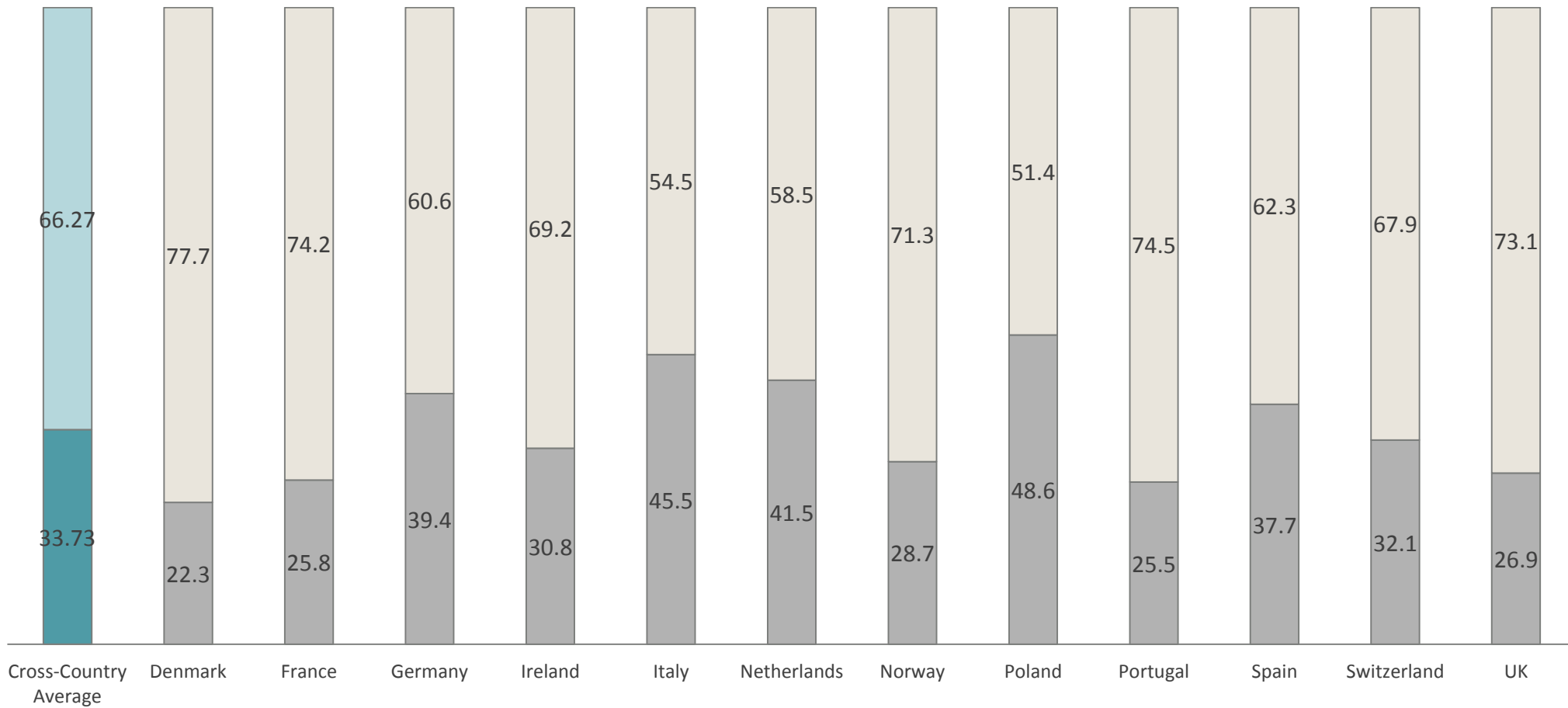
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*N = 5517 Consumers, Providers and Aware Non-Users; Percentages for each item are displayed.*

# Providers have the highest perceptions of **ride-hailing platforms** as primarily software companies.



## Polish and Italian respondents have the highest perceptions of ride-hailing platforms as primarily software companies.



■ They are primarily software companies.

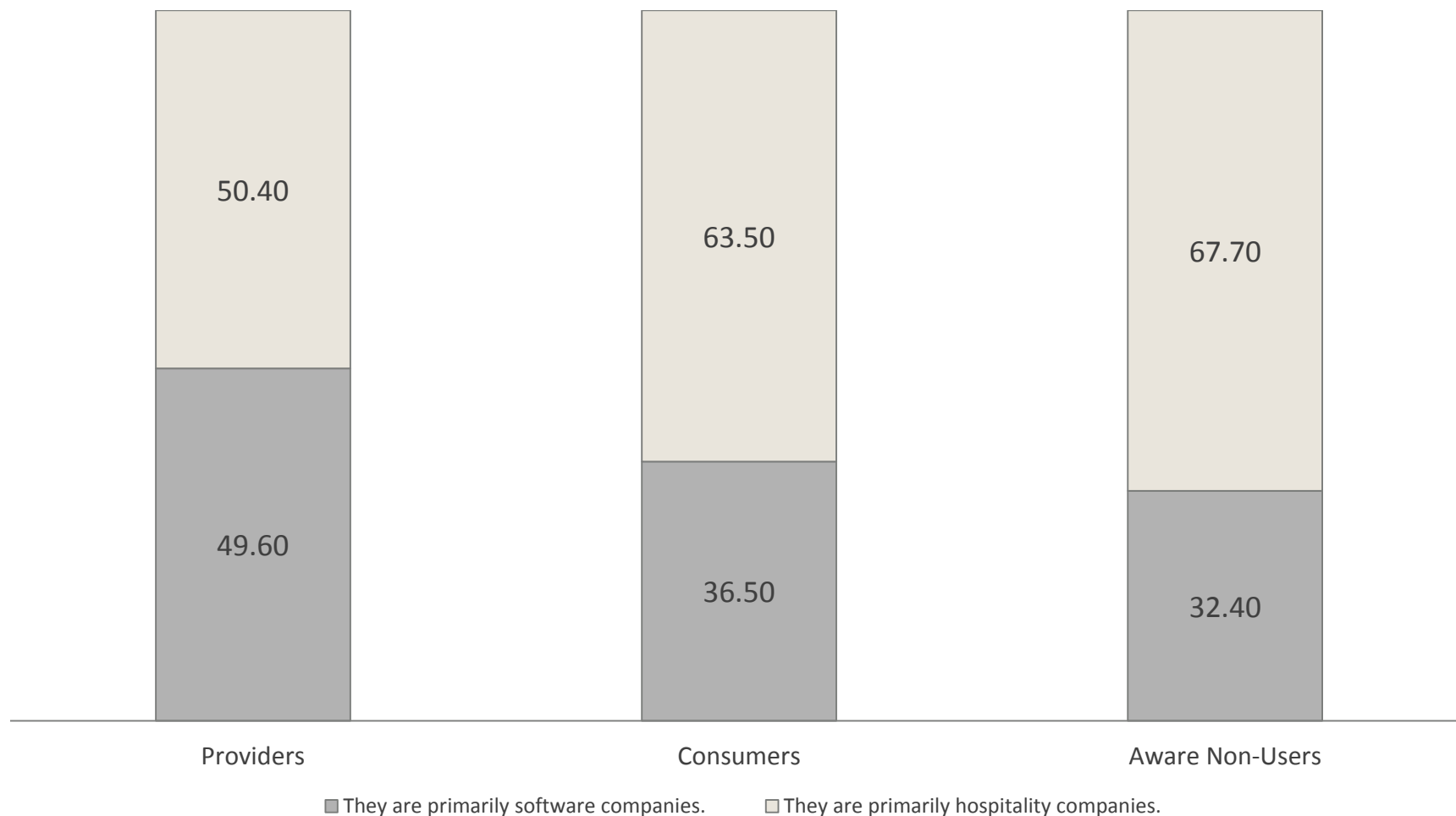
□ They are primarily transportation companies.



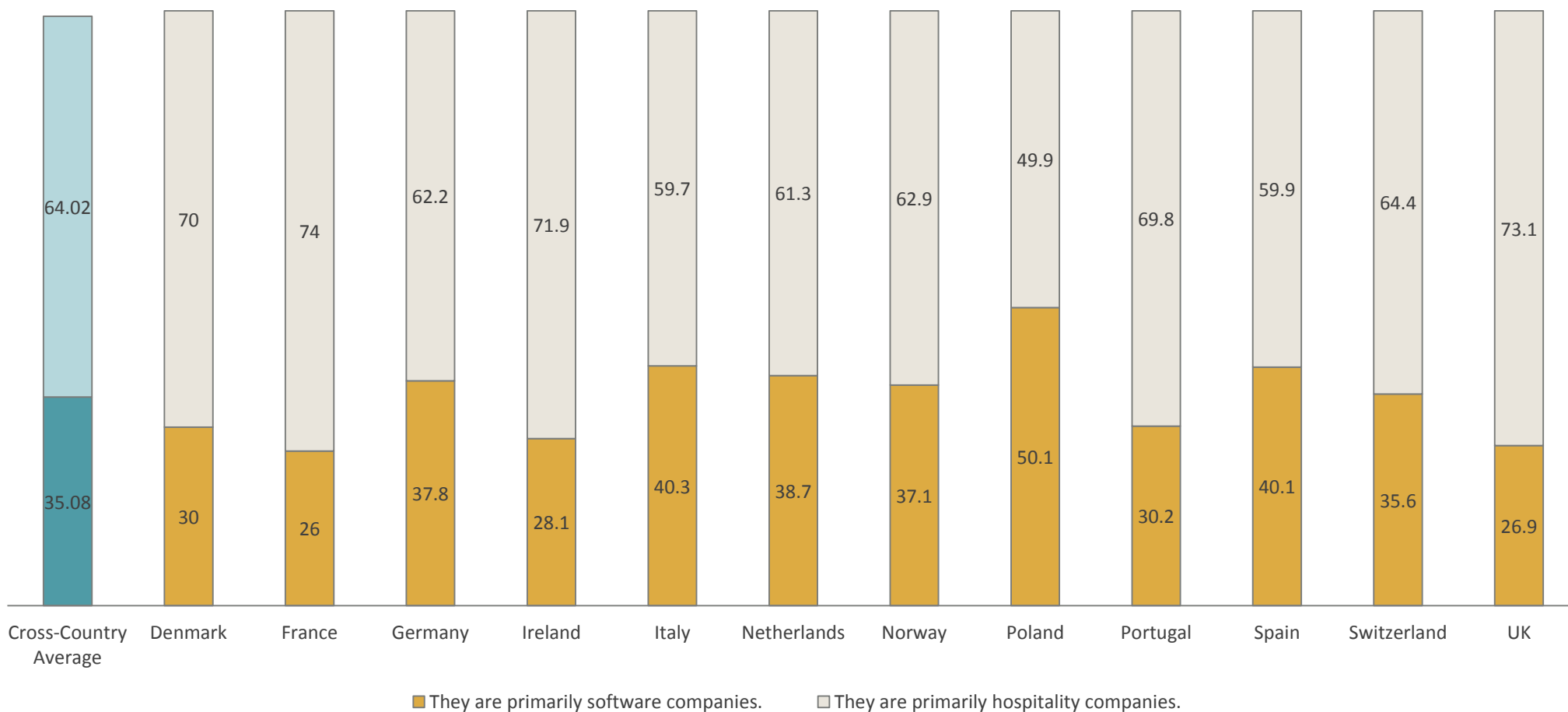
# Men have the highest perceptions of ride-hailing platforms as primarily software companies.



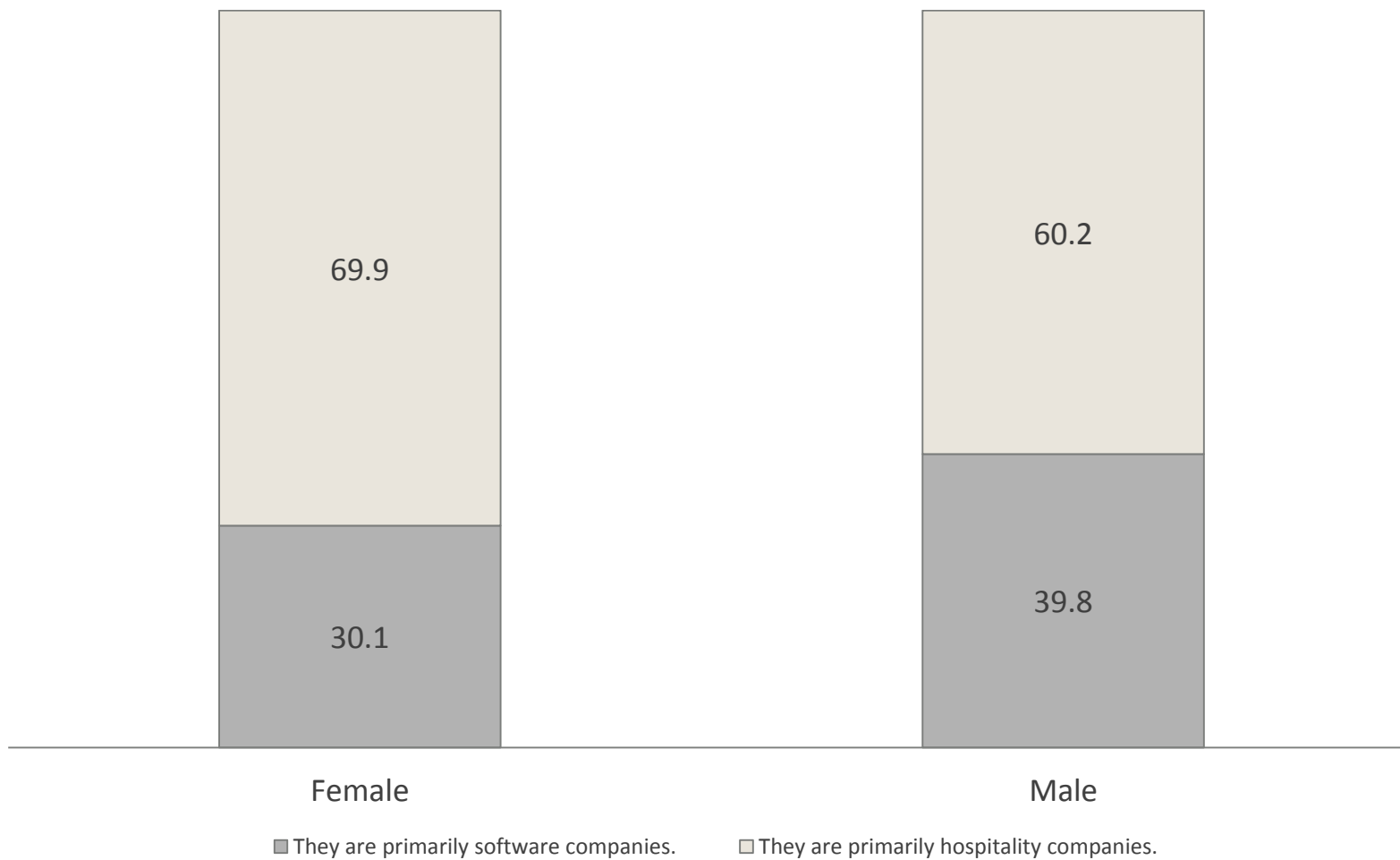
## Providers have the highest perceptions of view home-sharing platforms as primarily software companies.



## Polish respondents have the highest perceptions of home-sharing platforms as primarily software companies.



# Men have the highest perceptions of home-sharing platforms as primarily software companies.



# Key Insights on Narratives

- A two third majority sees providers as **independent contractors**.
- The proportion of **providers** who see themselves as employees – rather than independent contractors – is higher than the proportion of consumers and aware non-users who see providers as employees.
- Respondents in **Norway, the UK, and Denmark** see providers more as employees than respondents in other countries.
- A one third minority sees ride-hailing and home-sharing platforms as **software companies**, a two third majority as **transport** and **hospitality companies**.

# 11 **Regulating** the Sharing Economy

A lack of clarity over service legality leaves users vulnerable



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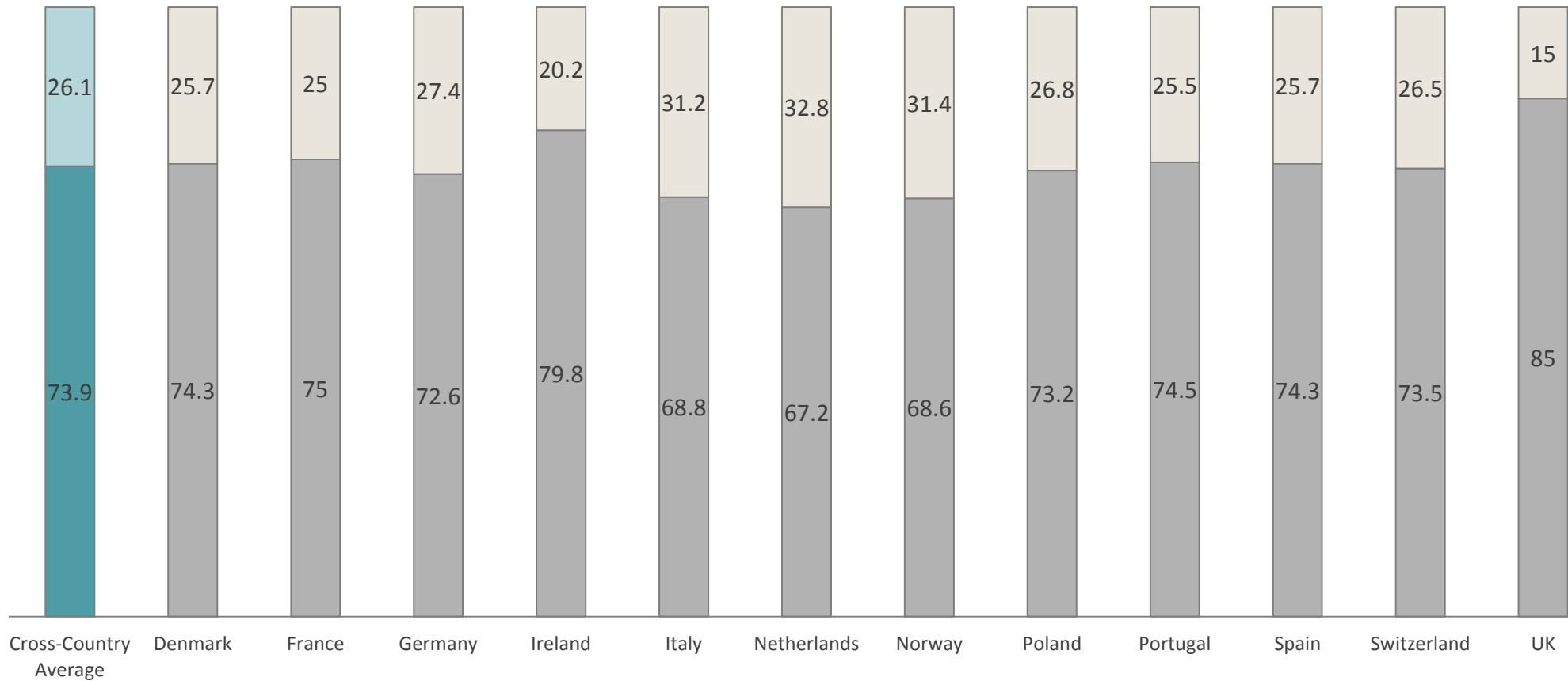
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A close-up, shallow depth-of-field photograph of a person's hands writing on a document. The person is holding a pen in their right hand and a ruler in their left hand. The ruler is placed horizontally across the document. The background is blurred, showing another person's hands and a document. The overall tone is professional and focused.

## **Regulating** the Sharing Economy

*The novel nature of sharing economy platforms, in addition to their frequently trans-national nature, has created a scattered regulatory backdrop against which companies have been able to expand with varied levels of resistance and compliance.*

## Three quarters of Europeans think that sharing economy companies should **follow the same rules and regulations** as established companies.



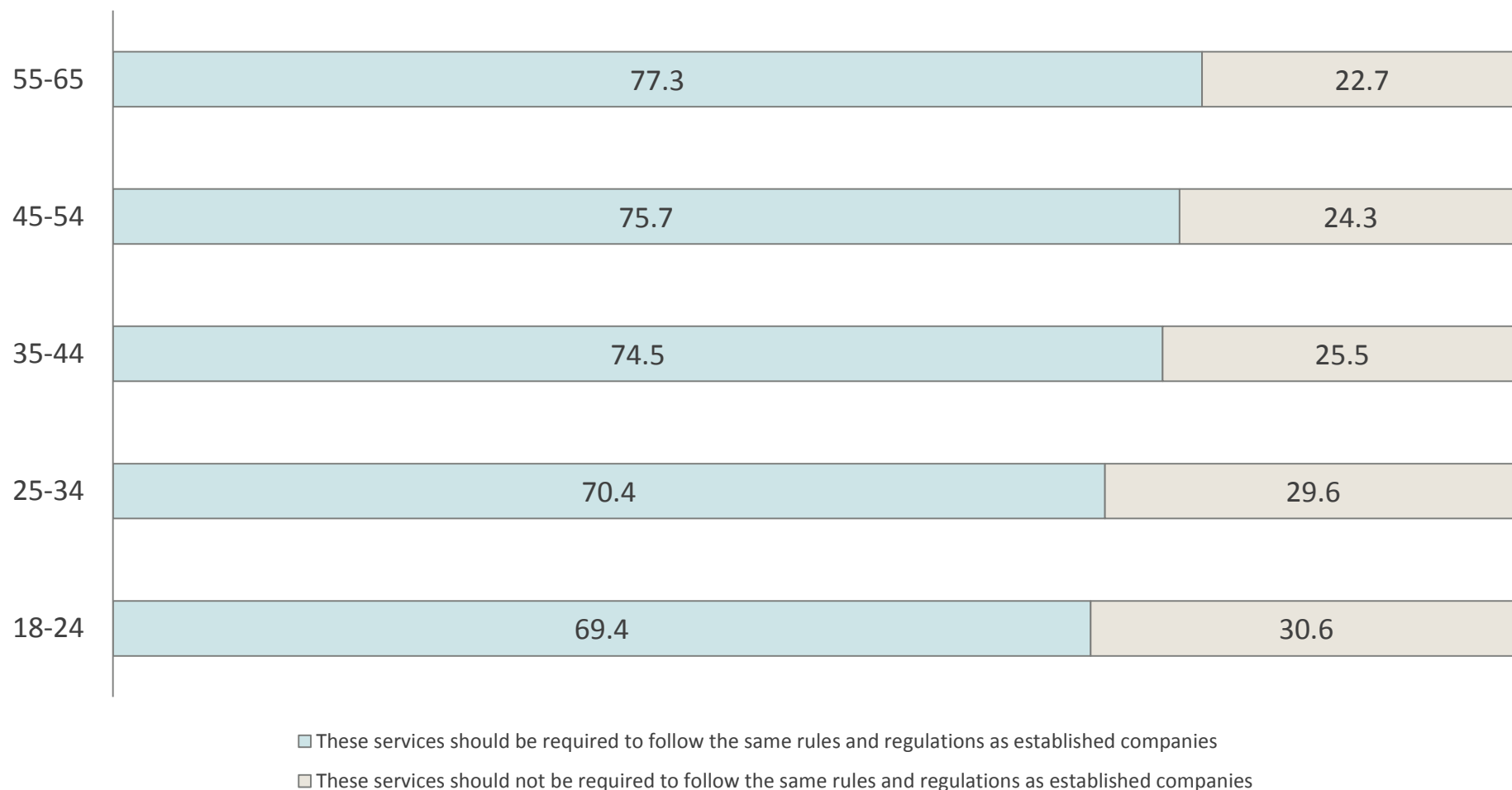
- These services should not be required to follow the same rules and regulations as established companies
- These services should be required to follow the same rules and regulations as established companies



## Providers are the most supportive of sharing platforms **not following the same rules and regulations** as established companies.



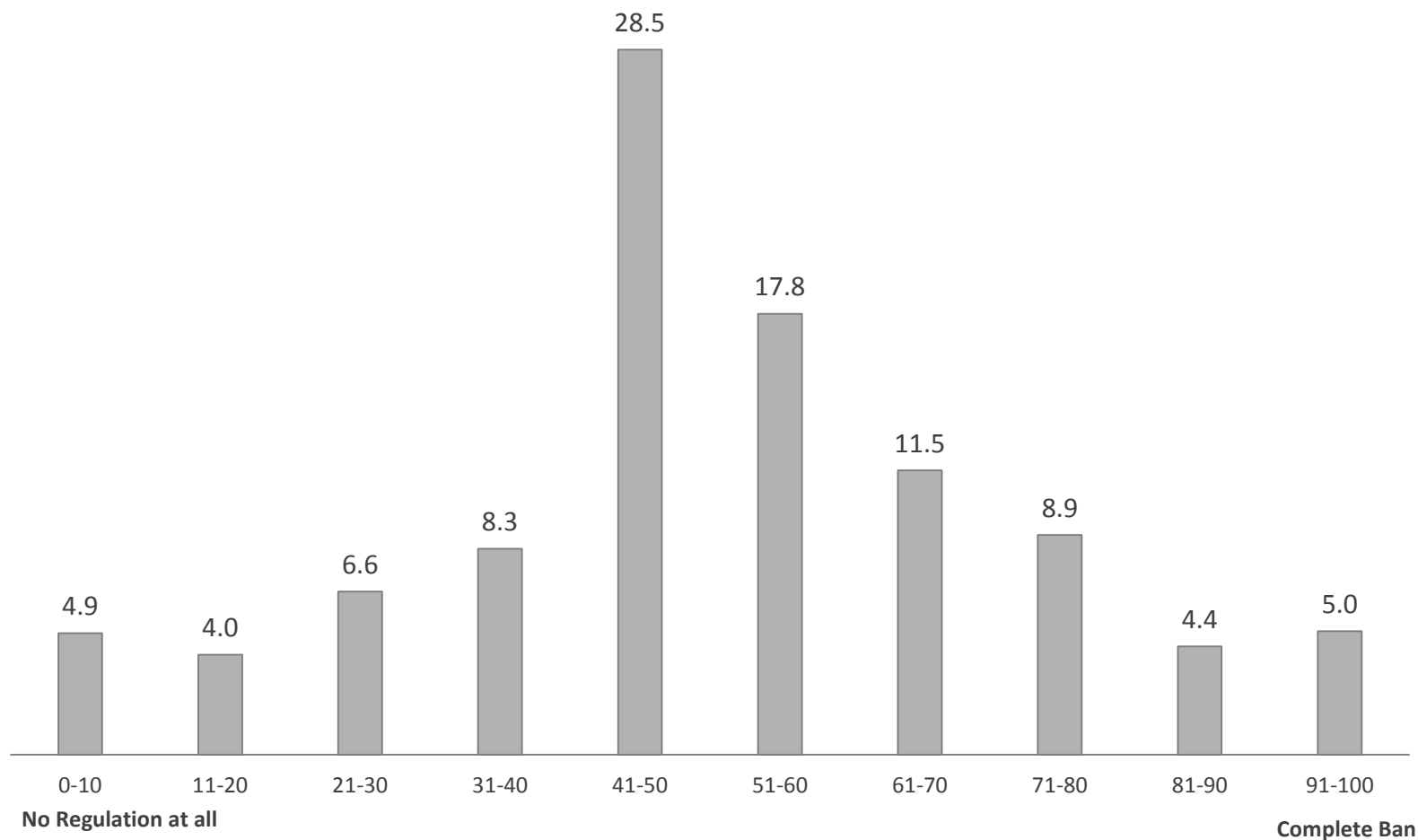
## Younger Europeans are **more supportive** of platforms not following the same rules and regulations than older Europeans.



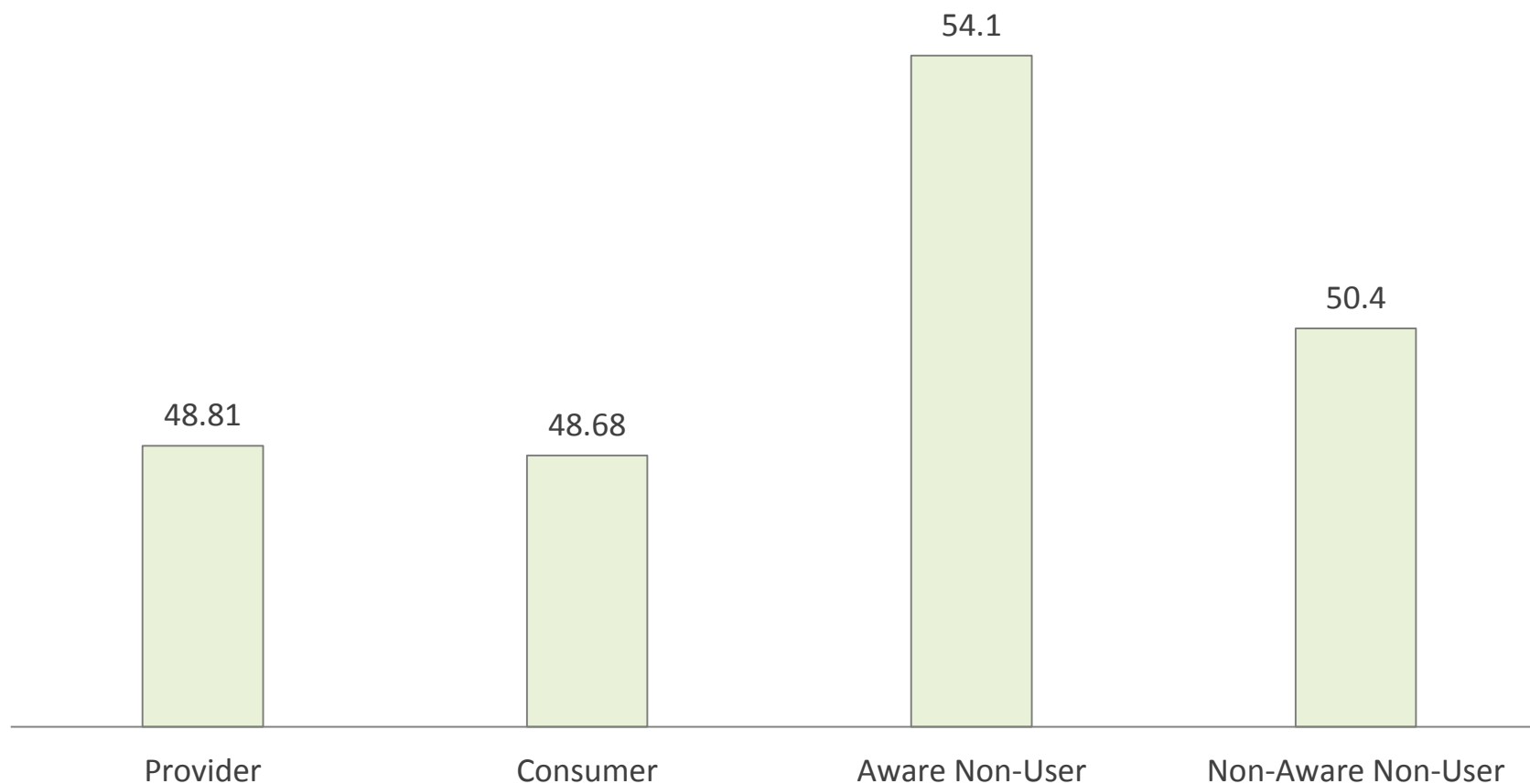
## Uber users are more supportive of platforms following the same rules and regulations as established companies.



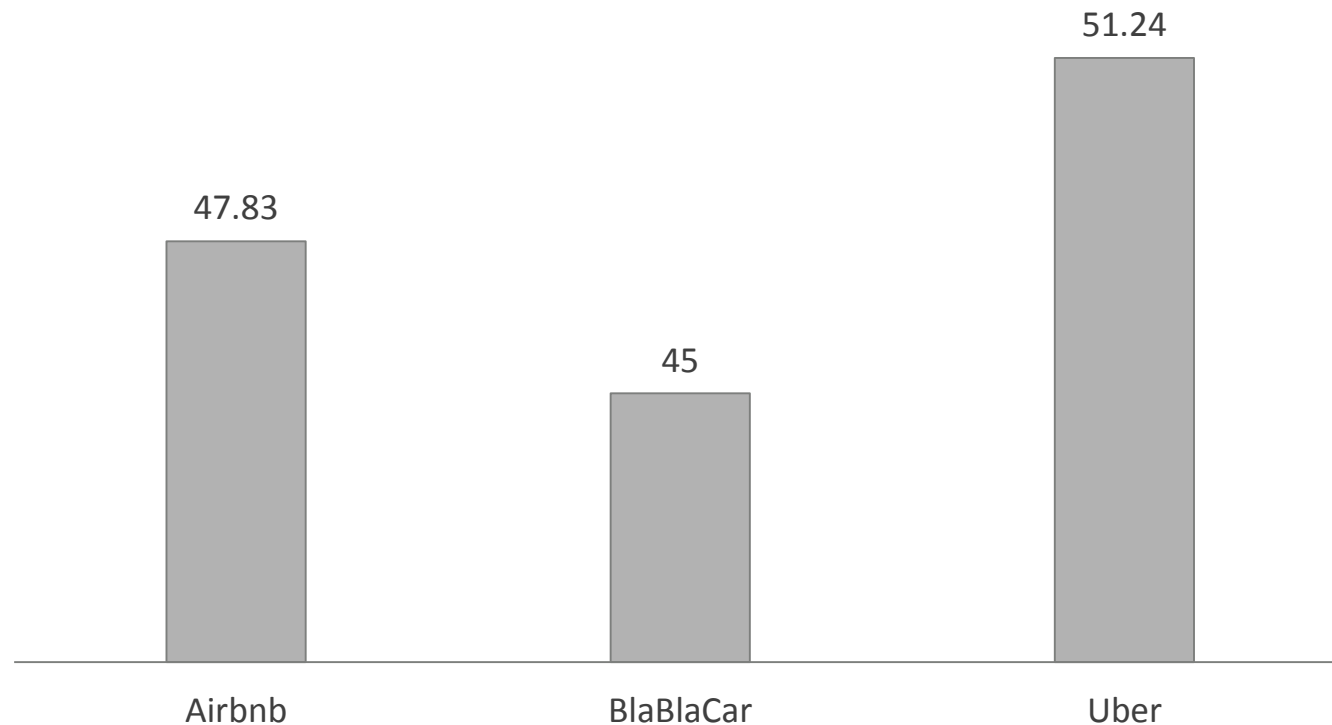
## Respondents prefer **moderate regulation of the sharing economy**. Only a small minority wants no regulation at all or a complete ban.



# Aware Non-Users want most regulation and Consumers want the least regulation.



# Uber users want most regulation and BlaBlaCar users want the least regulation.



*N = 1253 Consumers and Providers; Percentages for each item are displayed. Respondents were asked "How much regulation should there be towards the sharing economy? 0 means no regulation at all and 100 means a complete ban".*

# Key Insights on Regulation

- Three quarters of respondents think that **sharing platforms should follow the same rules and regulations as established companies.**
- Respondents opt for a **middle ground in regulation**, between laissez-faire and a complete ban.
- **Uber drivers** are more in favor of equal treatment of sharing platforms and established companies than BlaBlaCar drivers and Airbnb hosts.
- **Aware non-users** want most regulation, consumers want the least.
- **Younger respondents** are more supportive of special rules and regulations for the sharing economy compared with older respondents.

# 12 Conclusions



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# Summary of Results

## Providers and Consumers

report different power-related attitudes and behaviors.

Consumers report better **interpersonal treatment** than providers and equal levels of **emotional labor**. They also perceive the **rating/review system** more favourably.

Providers assign more **responsibility to themselves** and to platforms for solving problems. Consumers see more **shared responsibility** between providers and platforms.

Consumers want the **least regulation** of sharing economy companies of all respondents,

There are pronounced **country differences** in power aspects.

In some regards, especially with regards to peer-to-peer aspects, there is a North-South difference, with southern European countries reporting **higher levels of emotional labor** and interpersonal treatment.

Dutch users **support unionization the least** among all countries. They also have the weakest conceptualization of providers as employees.

**Norwegian** users view the pricing policies and rating/review systems as the least fair.

**Platforms partly differ** in how they are perceived in terms of power aspects.

Uber drivers feel the **most pressure to provide** more often than they would like to.

Uber's **terms and conditions** are also assessed as being worse than those of Airbnb and BlaBlaCar.

Uber drivers see themselves more **as employees** than Airbnb hosts and BlaBlaCar drivers. They use **online communities most** and desire most regulation.

thank you for  
**your consideration**

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